Game Theory and Algorithms 7-11 September 2015, Campione d'Italia

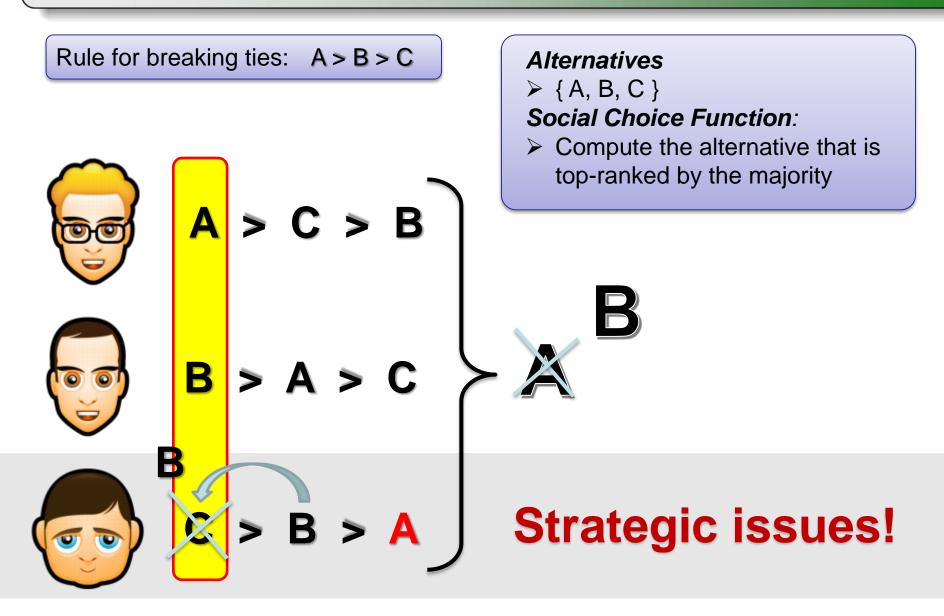
Gam theoretic techniques for mechanism design

Gianluigi Greco

Social Choice Theory Rule for breaking ties: A > B > CAlternatives ➤ { A, B, C } Social Choice Function: Compute the alternative that is top-ranked by the majority > C > B > A > C B

> B > A

Social Choice Theory \rightarrow Mechanism Design



Mechanism Design

- Social Choice Theory is non-strategic
- In practice, agents declare their preferences
 - They are self interested
 - They might not reveal their true preferences
- We want to find optimal outcomes w.r.t. true preferences
- Optimizing w.r.t. the declared preferences might not achieve the goal

How to build a mechanism where agents find convenient to report their true preferences?



Game Theory

Mechanism Design

Mechanisms with Verification

Mechanisms and Allocation Problems

Complexity Analysis

Basic Concepts (1/2)

• Each agent i is associated with a **type** $\theta_i \in \Theta_i$

private knowledge, preferences,...



Basic Concepts (2/2)

• Consider the vector of the joint strategies $s = (s_1, \ldots, s_I)$

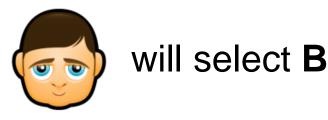
(A, B, C) ♦ A

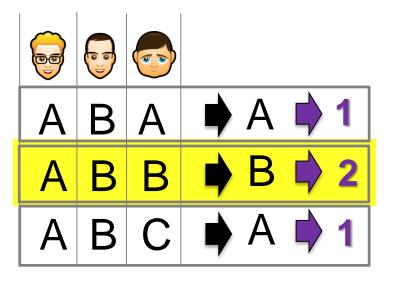
Game Theory (by Example)

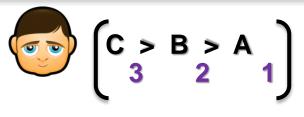
- Consider the utility function of agent
- Let us reason on the case where



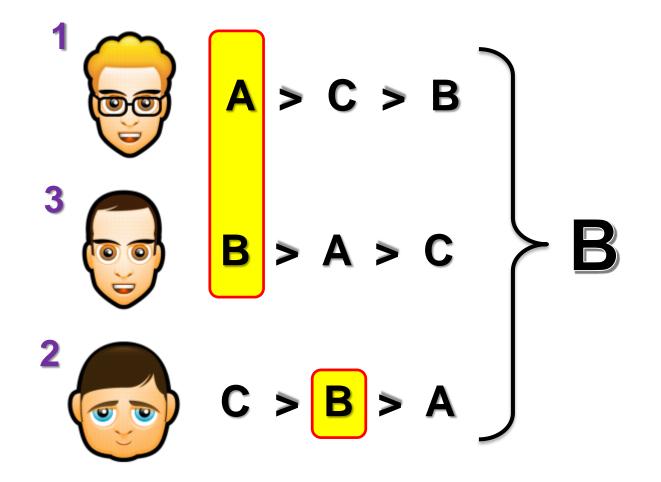








Game Theory (by Example)



No agents can benefit by deviating!

• A Nash equilbrium is a strategy profile $s = (s_1, \ldots, s_I)$

such that, for every agent i and for every $s'_i \neq s_i$,

$$u_i(s_i, s_{-i}, \theta_i) \ge u_i(s'_i, s_{-i}, \theta_i)$$

The strategies of the other agents are fixed...

• A Nash equilbrium is a strategy profile $s = (s_1, \ldots, s_I)$

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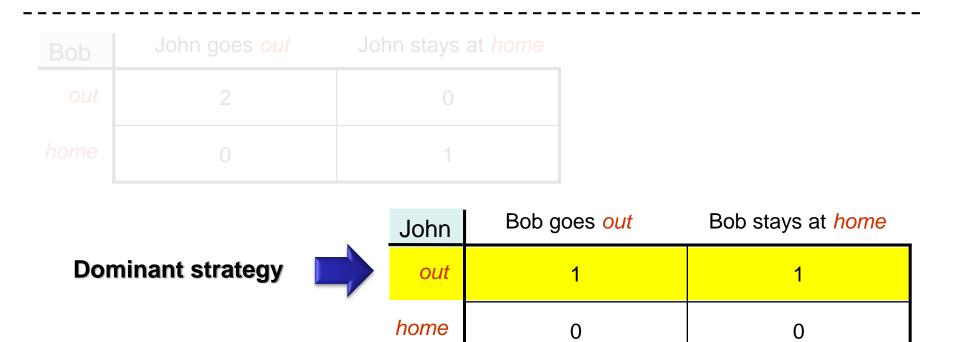
$$u_i(s_i, s_{-i}, \theta_i) \ge u_i(s'_i, s_{-i}, \theta_i)$$

Bob	John goes <mark>out</mark>	John stays at home
out	2	0
home	0	1

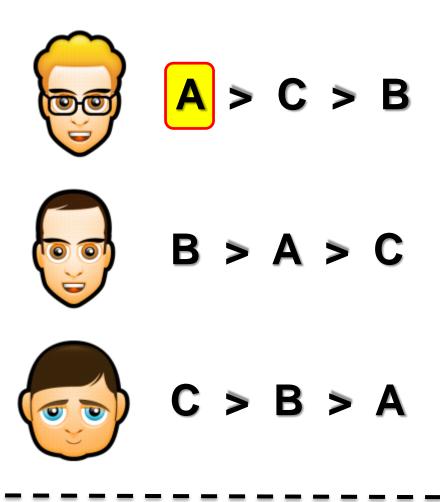
John	Bob goes out	Bob stays at home
out	1	1
home	0	0

A Closer Look

- To play a Nash equilibrium,
 - every agent must have perfect information
 - rationality is common knowledge
 - all agents must select the same Nash equilibrium



Dominant Strategies (by Example)



For , A is a dominant strategy. Why?

• A Nash equilbrium is a strategy profile $s = (s_1, \ldots, s_I)$

such that, for every agent i and for every $s_i'
eq s_i$,

$$u_i(s_i, s_{-i}, \theta_i) \ge u_i(s'_i, s_{-i}, \theta_i)$$

• A strategy s_i is **dominant** for agent i, if for every $s_i' \neq s_i$

and for every s_{-i} ,

$$u_i(s_i, s_{-i}, \theta_i) \ge u_i(s'_i, s_{-i}, \theta_i)$$

Independently on the other agents...



Game Theory

Mechanism Design

Mechanisms with Verification

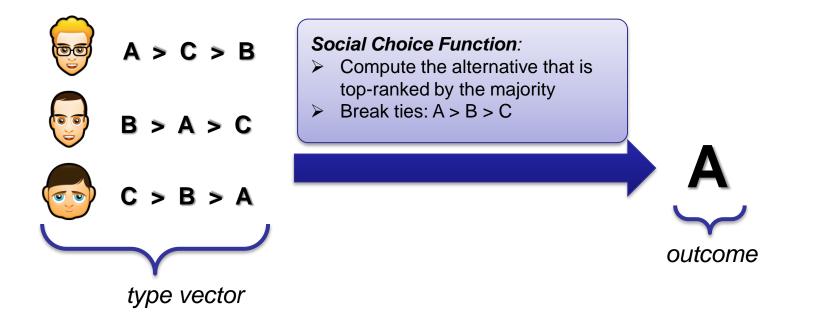
Mechanisms and Allocation Problems

Complexity Analysis

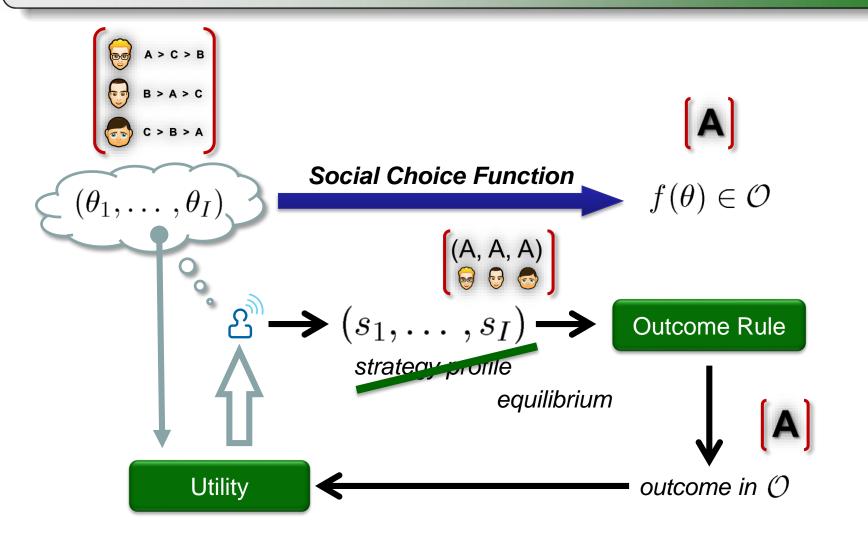
Social Choice Functions

• A social choice function $f : \Theta_1 \times \ldots \times \Theta_I \to \mathcal{O}$

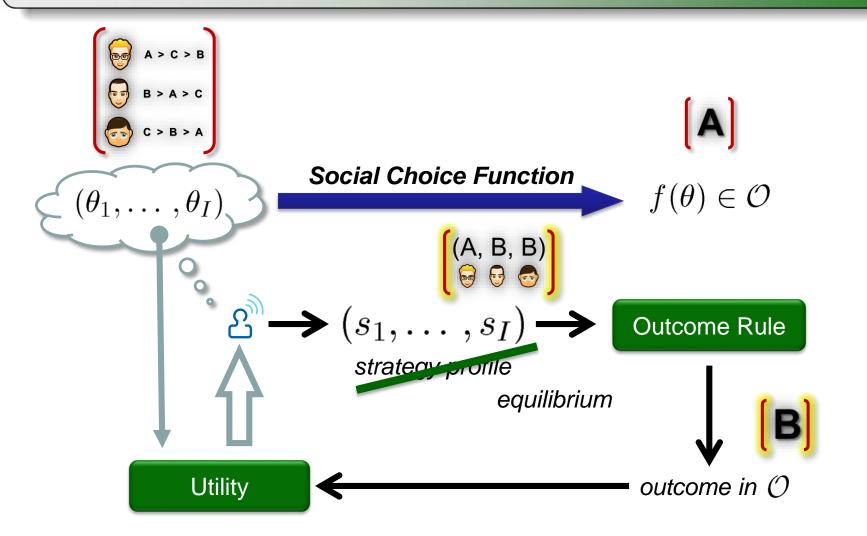
- given a type vector $\theta = (\theta_1, \ldots, \theta_I)$
- selects an outcome $f(\theta) \in \mathcal{O}$

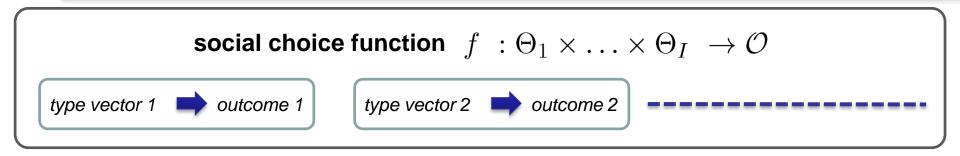


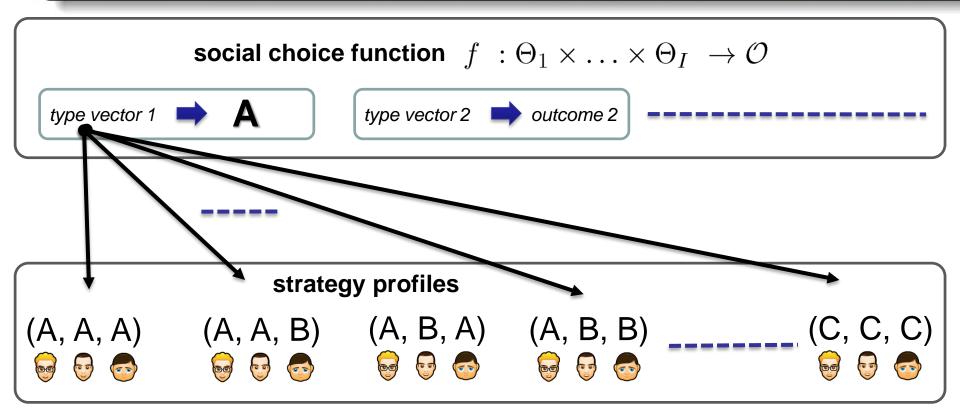
Mechanism Design



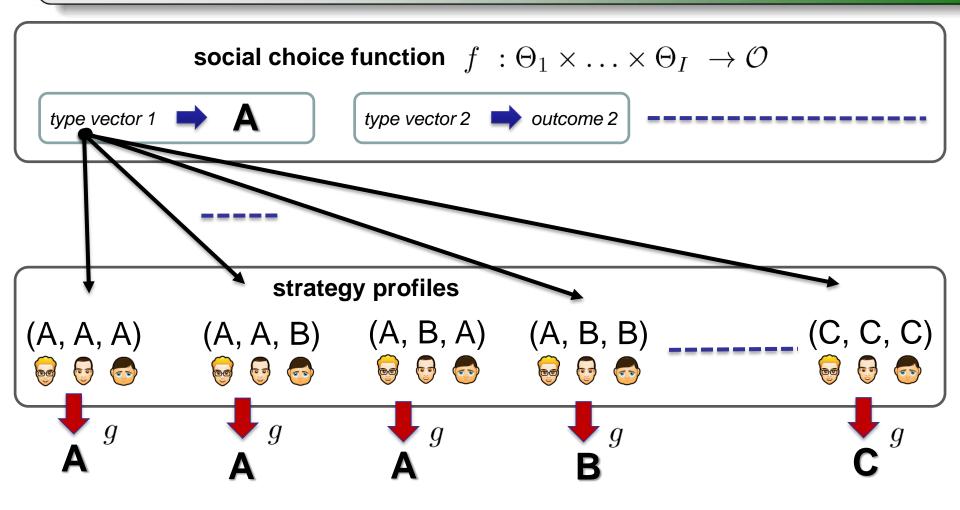
Mechanism Design





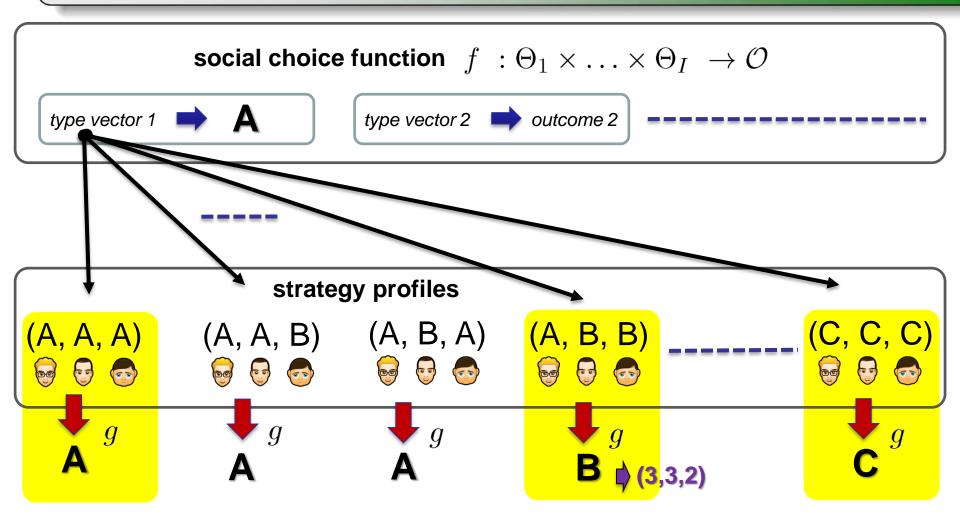


> For a given type vector, all startegy profiles are in principle admissible

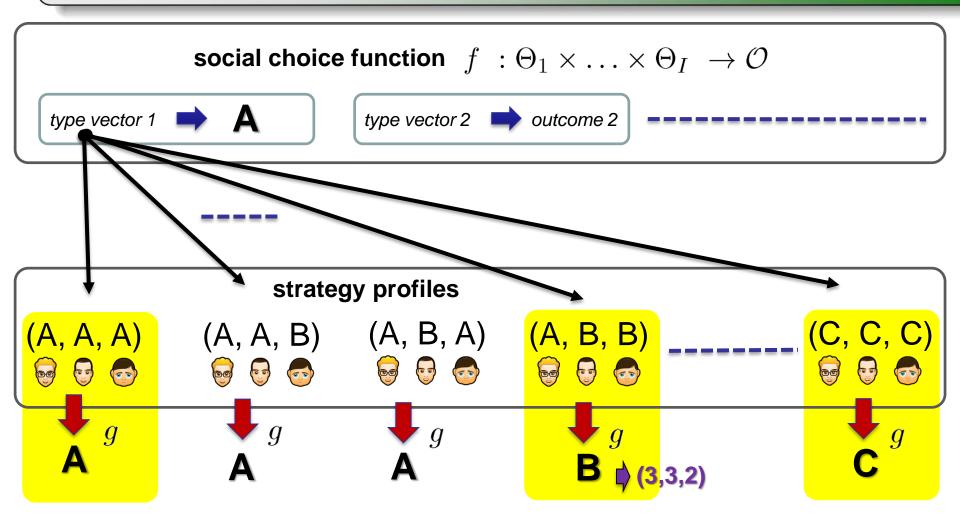


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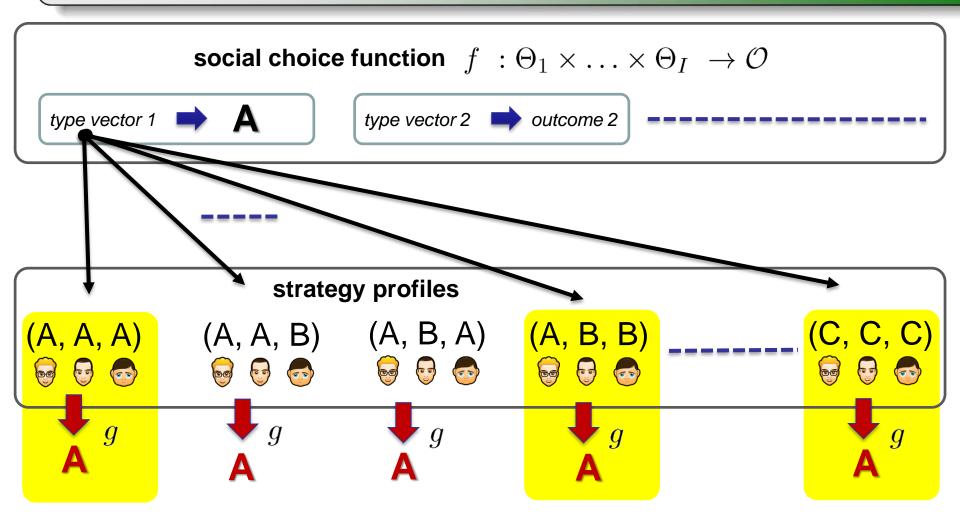
> An outcome rule is applied



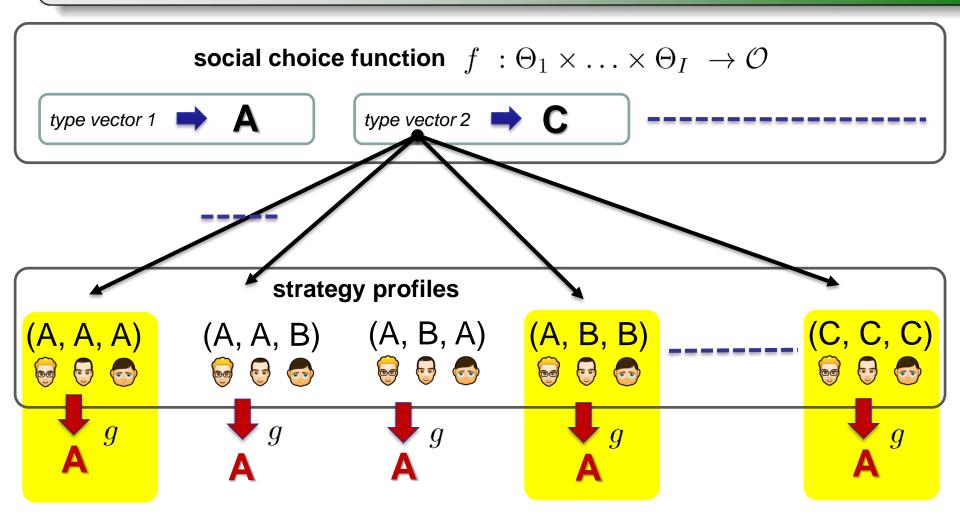
- > For a given type vector, all startegy profiles are in principle admissible
- An outcome rule is applied
- So, utilities can be computed and equilibria can be selected



GOAL: In all equilibria, the rule must select the outcome of the social choice function



GOAL: In all equilibria, the rule must select the outcome of the social choice function



GOAL: and this must happen with any type vector!

- A mechanism is a tuple $\mathcal{M} = (\Sigma_1, \ldots, \Sigma_I, g(\cdot))$, where
 - for each agent i , Σ_i is the set of available strategies
 - $g : \Sigma_1 \times \ldots \times \Sigma_I \to \mathcal{O}$ is an outcome rule that
 - given a strategy profile $s = (s_1, \ldots, s_I)$
 - selects an outcome g(s)

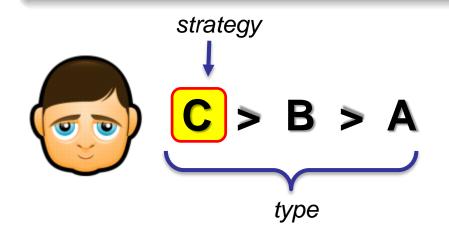
 ${\cal M}$ implements in dominant strategy the social choice function f if,

for each type vector
$$\theta = (\theta_1, \ldots, \theta_I)$$
,

$$g(s_1^*(\theta_1),\ldots,s_I^*(\theta_I)) = f(\theta)$$

where (s_1^*, \ldots, s_I^*) is a dominant strategy.

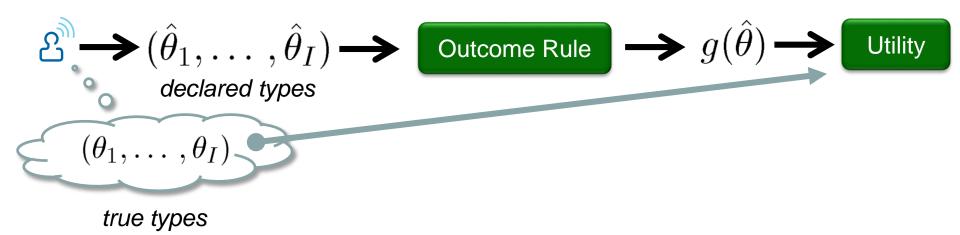
Types VS Strategies





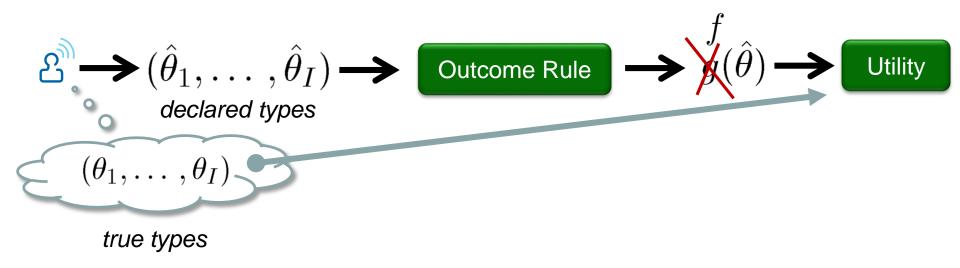
In a direct revelation mechanism, each strategy is restricted to a declaration about the private type

Types VS Strategies



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Types VS Strategies

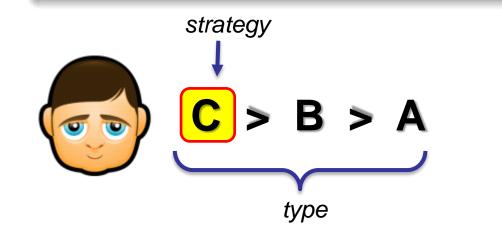


DEFINITION. A direct-revelation mechanism is **strategy-proof** (dominant-strategy incentive-compatible) if truth-revelation is a dominant strategy for each agent.



• If the mechanism implements a function f, then g = f

Revelation Principle

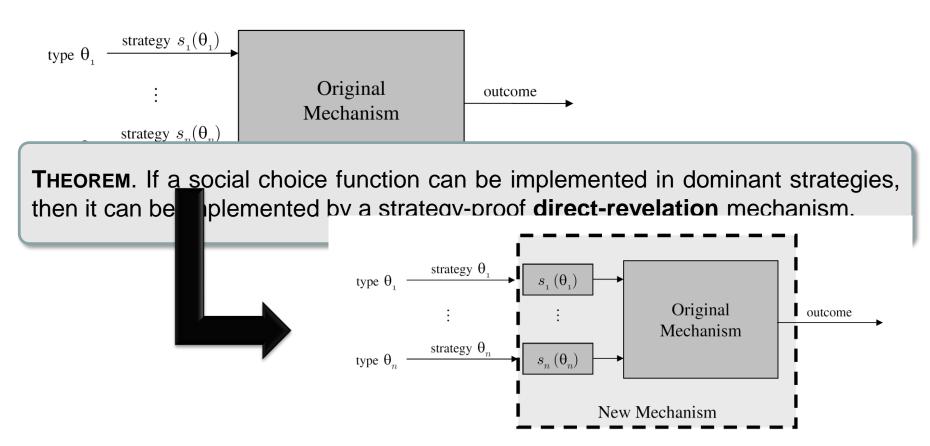




THEOREM. If a social choice function can be implemented in dominant strategies, then it can be implemented by a strategy-proof **direct-revelation** mechanism.

- It is a central theoretical tool in mechanism design
 - Gibbard, 1973]
 - [Green and Laffont, 1977]
 - [Mayerson, 1979]

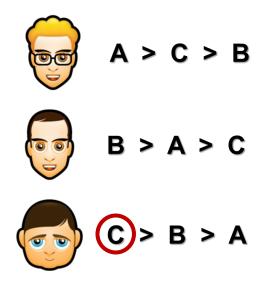
Revelation Principle: Proof Idea



© Multiagent Systems, Shoam and Leyton-Brown

Impossibility Result

A social choice function is dictatorial if one agent always receives one of its most preferred alternatives



Which functions can be implemented in dominant strategies?

Impossibility Result

A social choice function is dictatorial if one agent always receives one of its most preferred alternatives

A preference relation is general when it defines a complete and transitive ordering over the alternatives

Which functions can be implemented in dominant strategies?

Impossibility Result

THEOREM. Assume general preferences, at least two agents, and at least three optimal outcomes. A social choice function can be **implemented in dominant strategies** if, and only if, it is **dictatorial**.

- Very bad news...
 - Gibbard, 1973] and [Satterthwaite, 1975]
- ..., but must be interpreted with care





The result does not necessarily hold in restricted environments

Which functions can be implemented in dominant strategies?





Monetary compensation to induce truthfulness

A utility is quasi-linear if it has the following form

$$u_i(o, \theta_i) = v_i(o, \theta_i) - p_i$$

valuation function cardinal preferences

payment by the agent





Monetary compensation to induce truthfulness

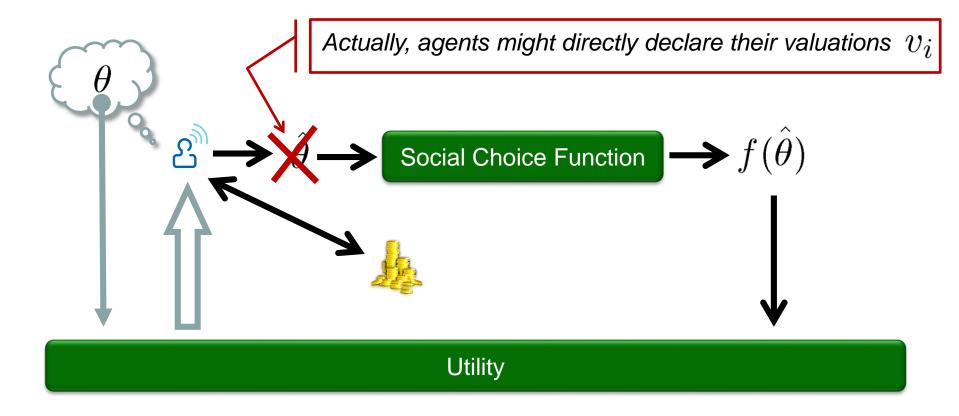
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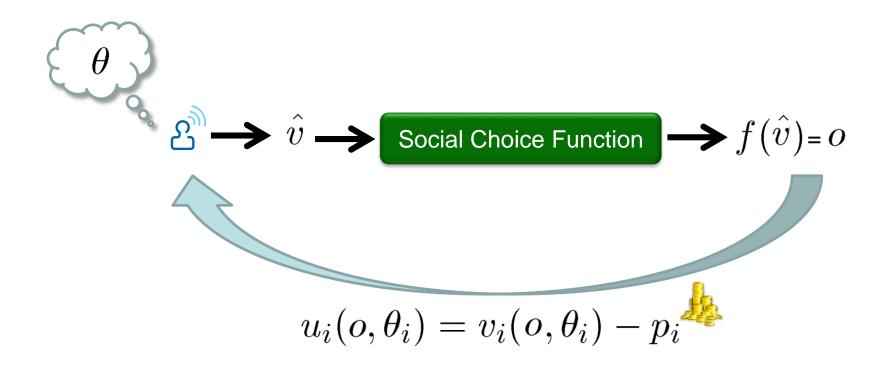
valuation function
cardinal preferences

Payments are defined by the mechanism

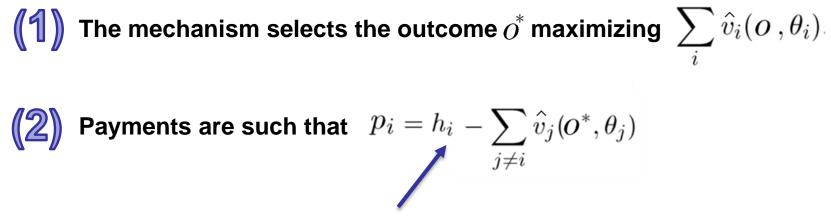
Direct Mechanisms with Payments



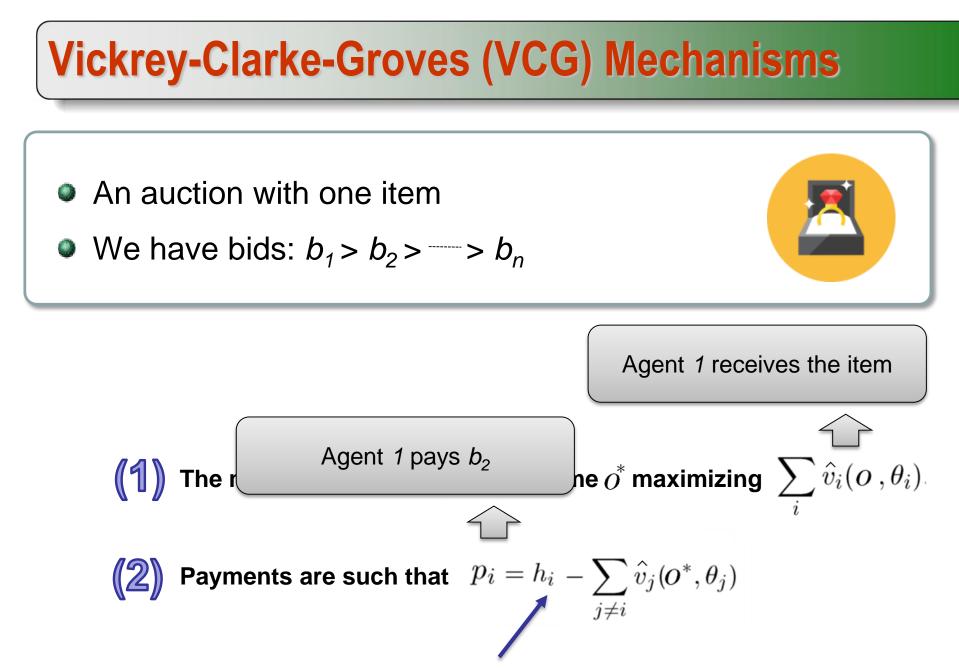
Direct Mechanisms with Payments



Vickrey-Clarke-Groves (VCG) Mechanisms



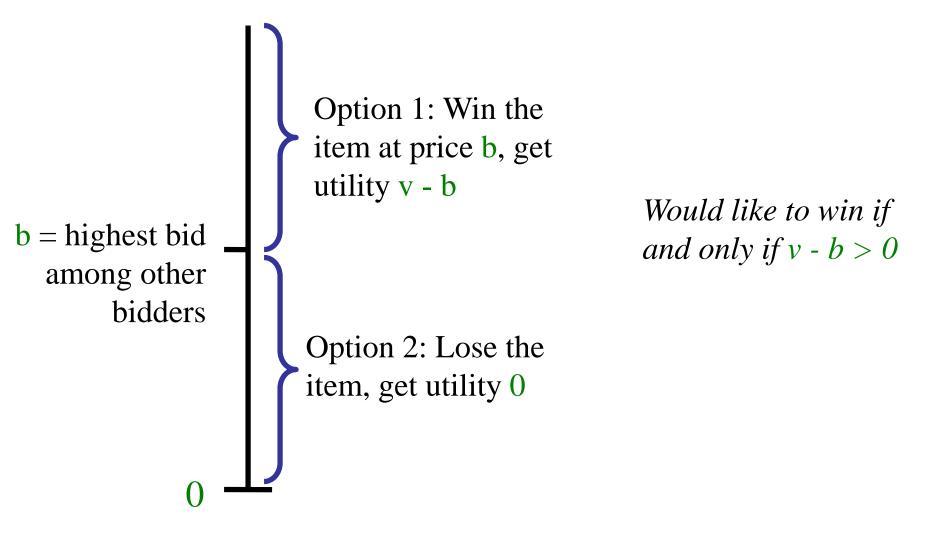
Family of mechanisms (e.g., the value of the optimal outcome without the agent)



Family of mechanisms (e.g., the value of the optimal outcome without the agent)

Vickrey Auction is Strategy-Proof

What should a bidder with value v bid?





Monetary compensation to induce truthfulness

see, e.g., [Shoham, Leyton-Brown; 2009]



Monetary compensation to induce truthfulness



 $\checkmark\,$ The algebraic sum of the monetary transfers is zero

✓ In particular, mechanisms cannot run into deficit

see, e.g., [Shoham, Leyton-Brown; 2009]



Monetary compensation to induce truthfulness



✓ The algebraic sum of the monetary transfers is zero
 ✓ In particular, mechanisms cannot run into deficit





- Monetary compensation to induce fairness
 - For instance, it is desirable that *no agent envies* the allocation of any another agent, or that
 - ✓ The outcome is *Pareto efficient*, i.e., there is no different allocation such that every agent gets at least the same utility and one of them improves.



Monetary compensation to induce truthfulness



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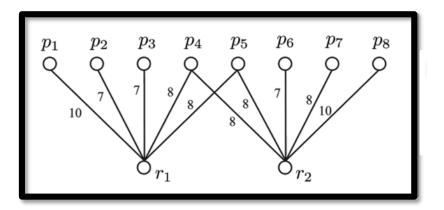




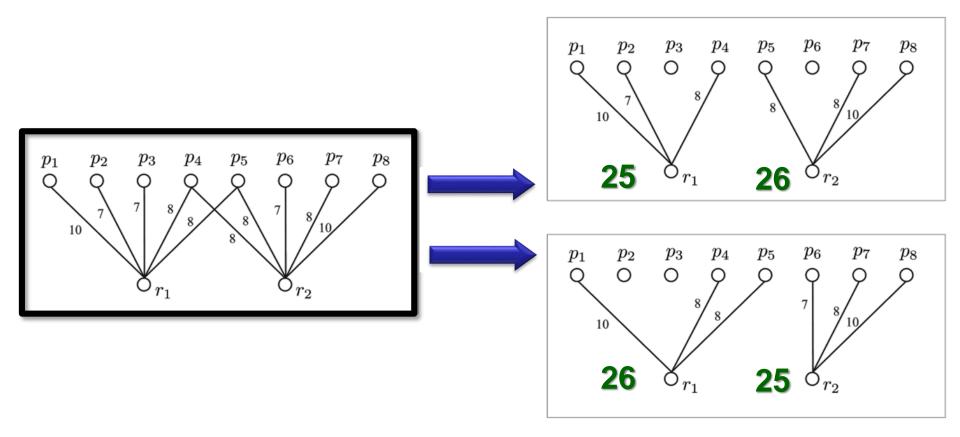
Monetary compensation to induce fairness

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Fairness vs Efficiency

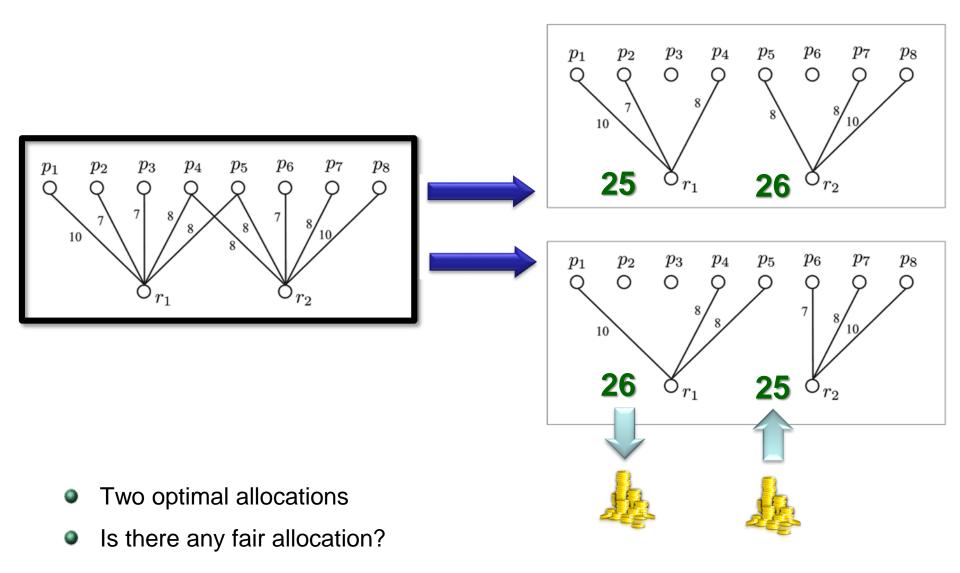


Fairness vs Efficiency



- Two optimal allocations
- Is there any fair allocation?

Fairness vs Efficiency



(A Few...) Impossibility Results

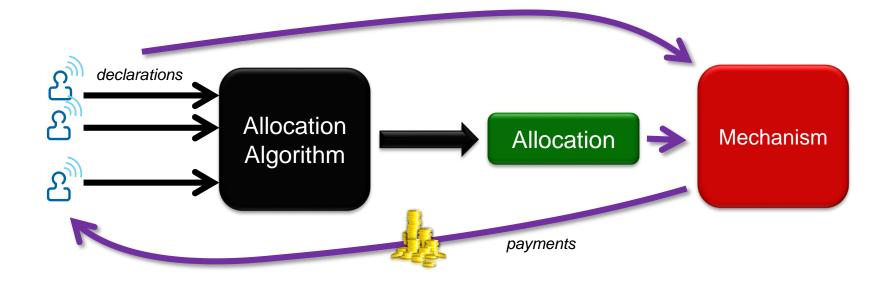
Efficiency + Truthfulness + Budget Balance

[Green, Laffont; 1977] [Hurwicz; 1975]



Fairness + Truthfulness + Budget Balance

[Tadenuma, Thomson;1995] [Alcalde, Barberà; 1994] [Andersson, Svensson, Ehlers; 2010]





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Mechanisms and Allocation Problems

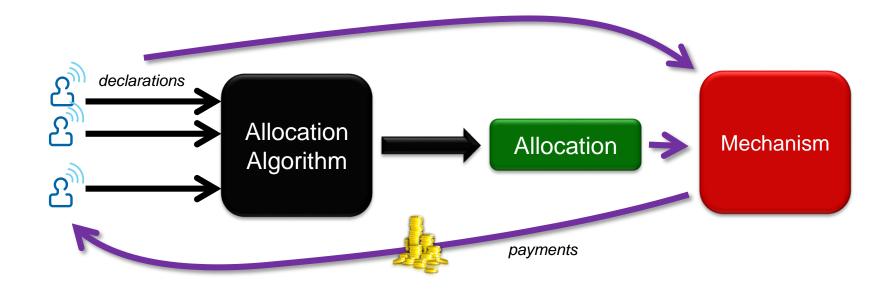
Complexity Analysis

(A Few...) Impossibility Results

Efficiency + Truthfulness + Budget Balance



Fairness + Truthfulness + Budget Balance



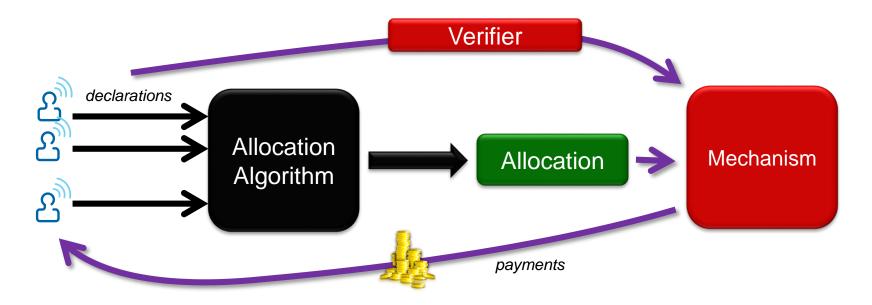
(A Few...) Impossibility Results

Efficiency + Truthfulness + Budget Balance



Fairness + Truthfulness + Budget Balance

Verification on «selected» declarations



(1) Partial Verification

(2) **Probabilistic Verification**

(1) Partial Verification

[Green, Laffont; 1986] [Nisan, Ronen; 2001]

(2) Probabilistic Verification

(1) Partial Verification

[Auletta, De Prisco, Ferrante, Krysta, Parlato, Penna, Persiano, Sorrentino, Ventre]



(1) Partial Verification

[Auletta, De Prisco, Ferrante, Krysta, Parlato, Penna, Persiano, Sorrentino, Ventre]

(2) Probabilistic Verification

[Caragiannis, Elkind, Szegedy, Yu; 2012]

(1) Partial Verification

(2) **Probabilistic Verification**

Punishments are used to enforce truthfulness

(1) Partial Verification

(2) **Probabilistic Verification**

Punishments are used to enforce truthfulness



Verification is performed via sensing

- Hence, it is subject to errors; for instance, because of the limited precision of the measurement instruments.
- It might be problematic to decide whether an observed discrepancy between verified values and declared ones is due to a strategic behavior or to such sensing errors.

[Greco, Scarcello; 2014]





Verification is performed via sensing

- Hence, it is subject to errors; for instance, because of the limited precision of the measurement instruments.
- It might be problematic to decide whether an observed discrepancy between verified values and declared ones is due to a strategic behavior or to such sensing errors.

Approaches to Verification (bis)





- Agents might be uncertain of their private features; for instance, due to limited computational resources
 - There might be no strategic issues

Approaches to Verification (ter)





Punishments enforce truthfulness

- They might be disproportional to the harm done by misreporting
- Inappropriate in real life situations in which uncertainty is inherent due to measurements errors or uncertain inputs.

[Feige, Tennenholtz; 2011]

(1) Partial Verification(2) Probabilistic Verification

Punishments are used to enforce truthfulness

(3) Full Verification

The verifier returns a value.

(1) Partial Verification

(2) **Probabilistic Verification**

Punishments are used to enforce truthfulness

(3) Full Verification

The verifier returns a value. But,...

no punishment

 payments are always computed under the presumption of innocence, where incorrect declared values do not mean manipulation attempts by the agents

error tolerance

 the consequences of errors in the declarations produce a linear "distorting effect" on the various properties of the mechanism

Payment Rules



Monetary compensation to induce truthfulness



✓ The algebraic sum of the monetary transfers is zero
 ✓ In particular, mechanisms cannot run into deficit



Monetary compensation to induce fairness

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- ✓ The outcome is *Pareto efficient*, i.e., there is no different allocation such that every agent gets at least the same utility and one of them improves.

Payment Rules & Full Verification



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GOAL: Budget Balance

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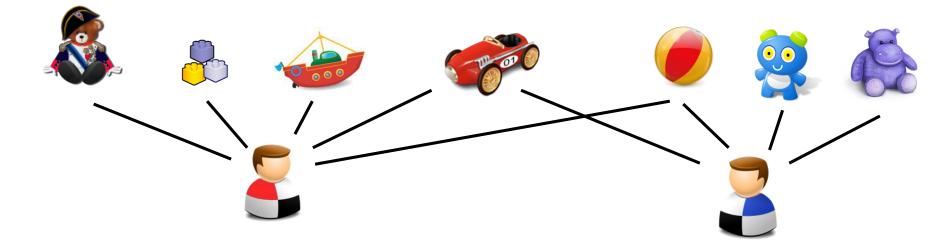
Game Theory

Mechanism Design

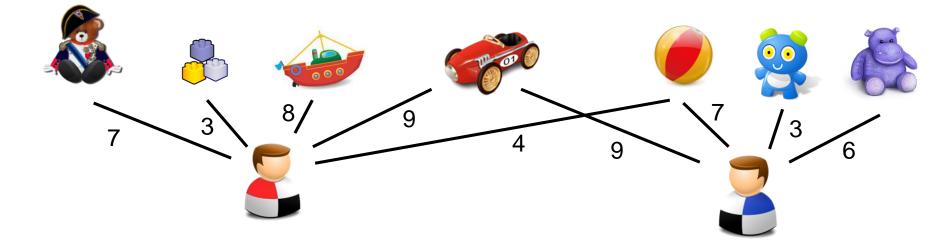
Mechanisms with Verification

Mechanisms and Allocation Problems

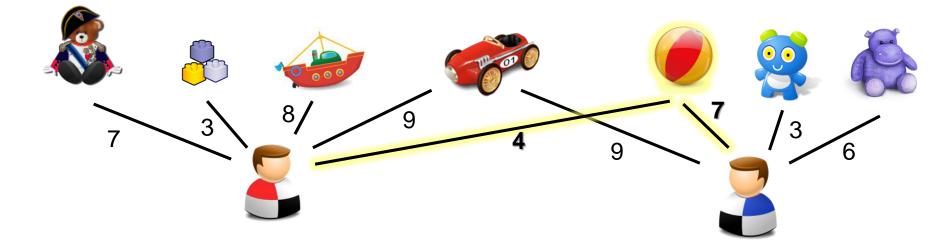
Complexity Analysis



- Goods are indivisible and non-sharable
- Constraints on the maximum number of goods to be allocated to each agent
- Cardinal preferences: *Utility functions*

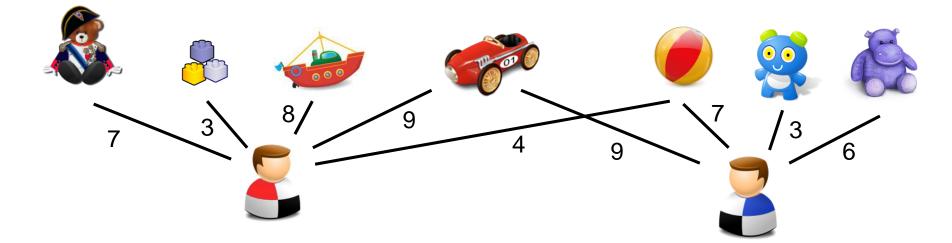


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- Cardinal preferences: Utility functions

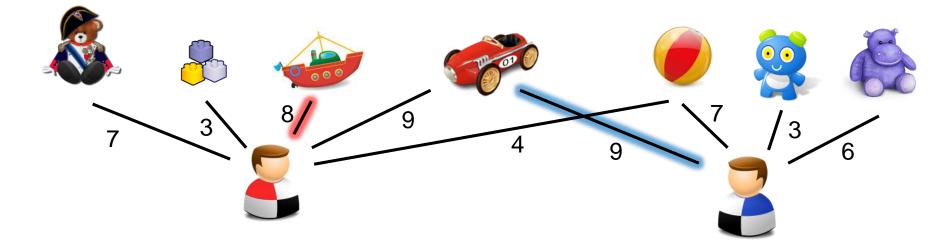
Different agents might have different valuations for the same good



- Goods are indivisible and non-sharable
- Constraints on the maximum number of goods to be allocated to each agent
- Cardinal preferences: *Utility functions*

GOAL: Optimal Allocations

- ✓ Social Welfare
- ✓ Efficiency



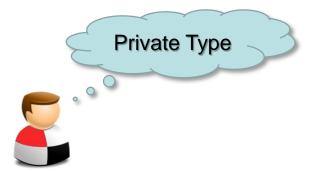
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GOAL: Optimal Allocations



✓ Social Welfare✓ Efficiency

Strategic Issues





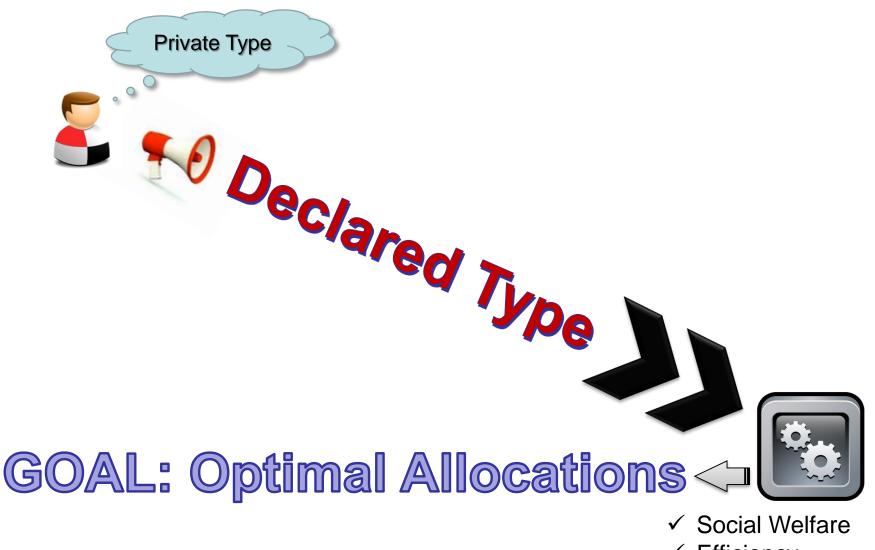
Social Welfare

Efficiency

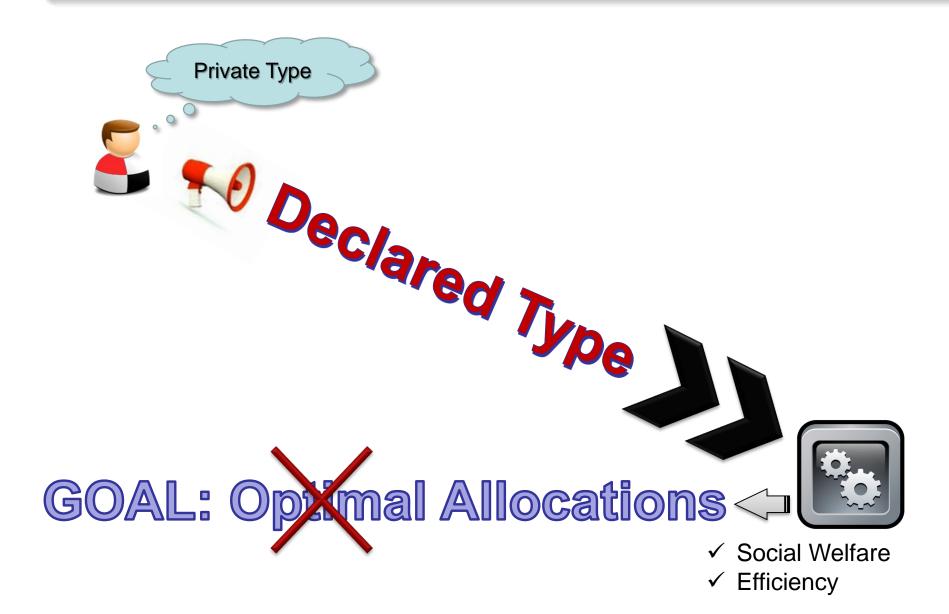
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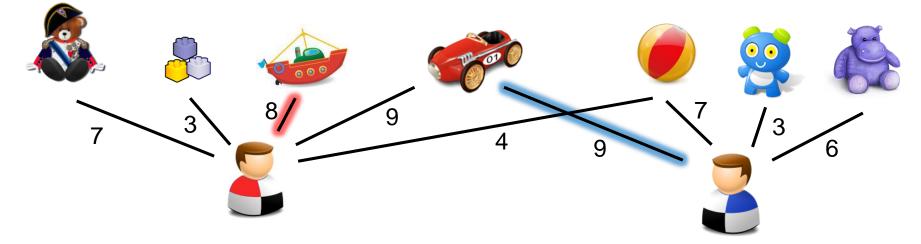
Strategic Issues

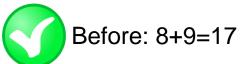


Strategic Issues



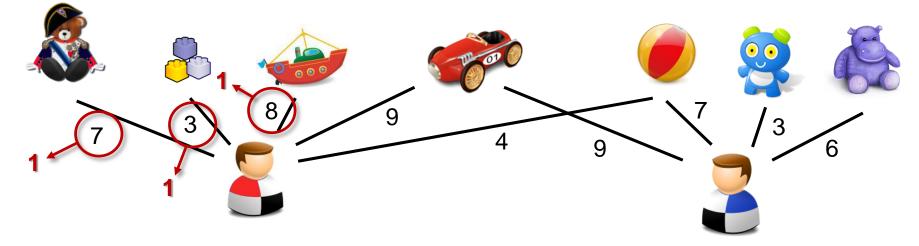
Strategic Issues: Example

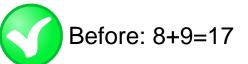






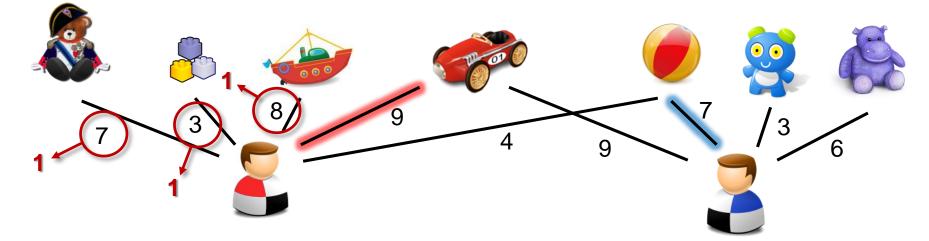
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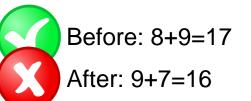






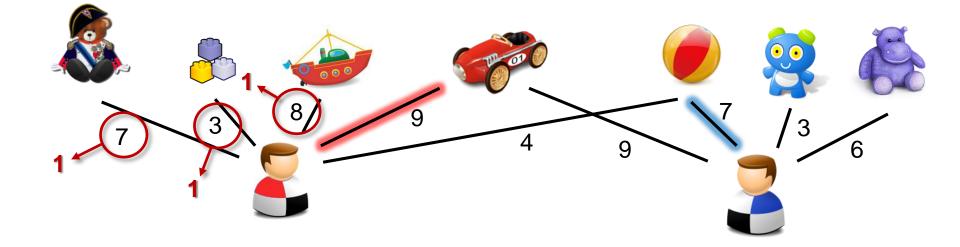
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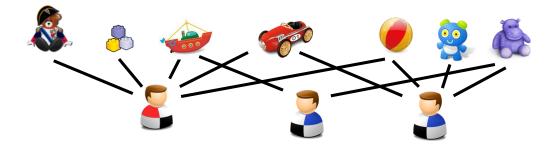




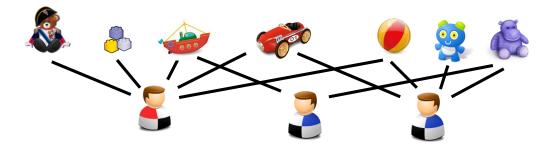
Strategic Issues: Verification





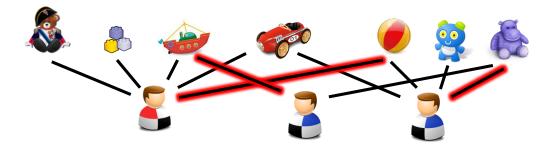




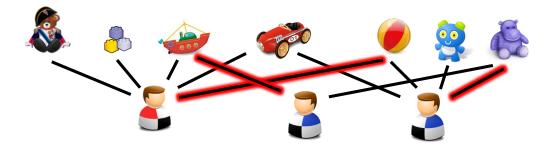


Consider an optimal allocation (w.r.t. some declared types)

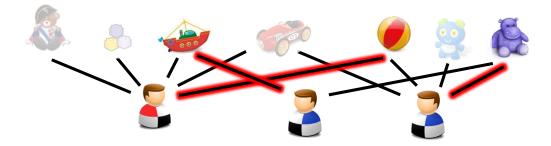




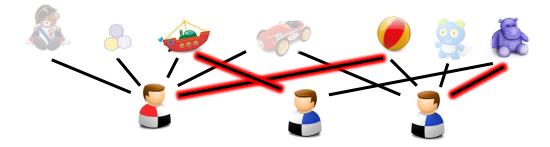
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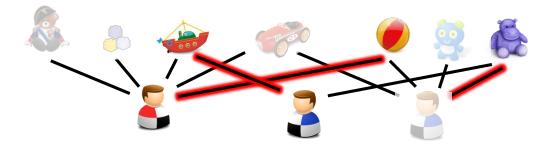
- Consider an optimal allocation (w.r.t. some declared types)
- Ignore the goods that are not allocated,
 - and hence that cannot be verified later...



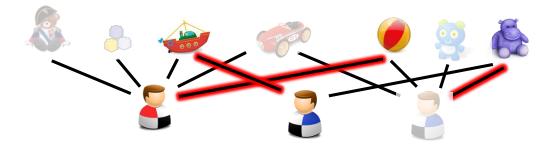
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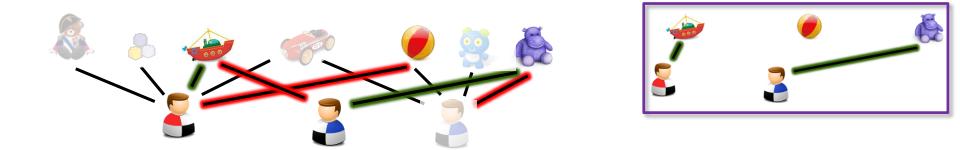
- Consider an optimal allocation (w.r.t. some declared types)
- Ignore the goods that are not allocated,
 - and hence that cannot be verified later...
- Focus on an arbitrary coalition of agents



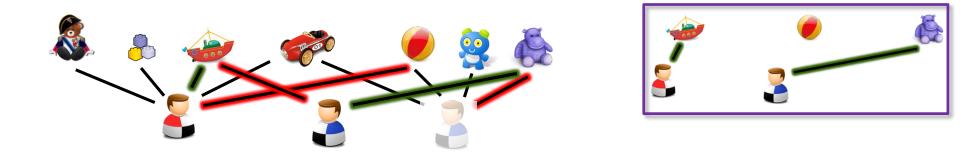
- Consider an optimal allocation (w.r.t. some declared types)
- Ignore the goods that are not allocated,
 - and hence that cannot be verified later...
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- In this novel setting, compute an optimal allocation



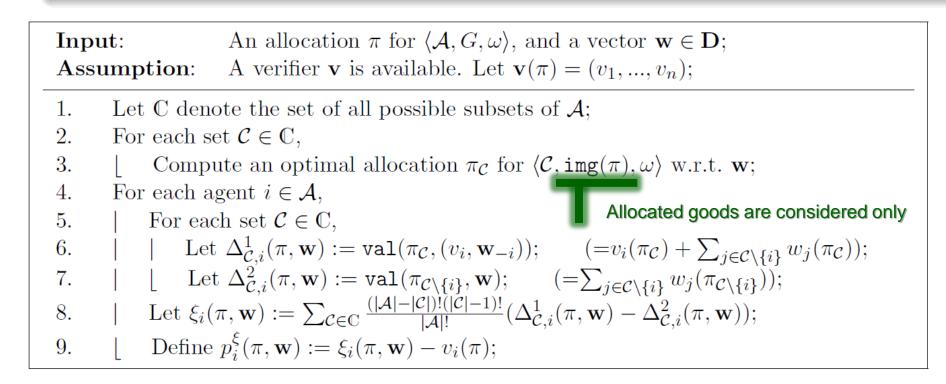
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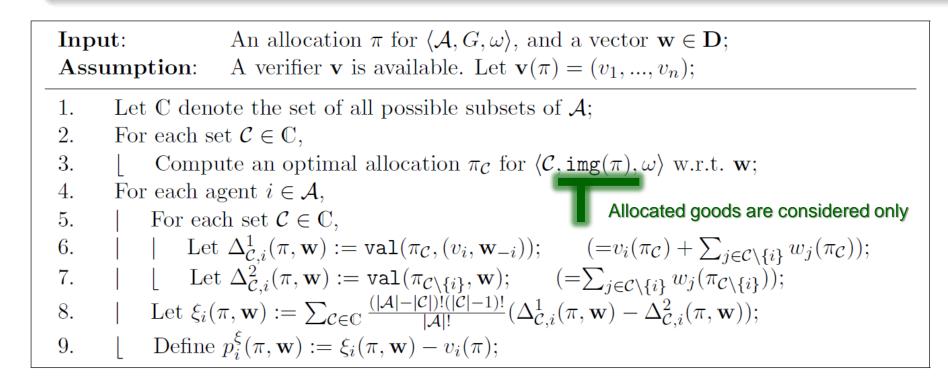


- Consider an optimal allocation (w.r.t. some declared types)
- Ignore the goods that are not allocated,
 - and hence that cannot be verified later...
- Focus on an arbitrary coalition of agents
- In this novel setting, compute an optimal allocation

The allocation is also optimal for that coalition, even if all goods were actually available

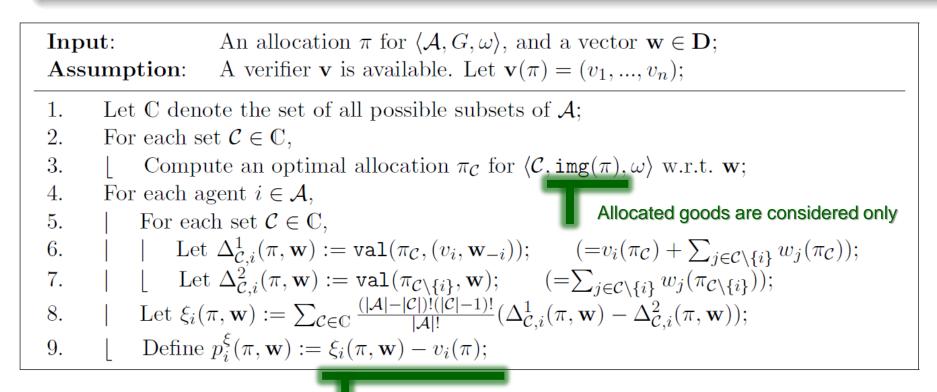
Input: Assumption:	An allocation π for $\langle \mathcal{A}, G, \omega \rangle$, and a vector $\mathbf{w} \in \mathbf{D}$; A verifier \mathbf{v} is available. Let $\mathbf{v}(\pi) = (v_1,, v_n)$;
1. Let \mathbb{C} den	note the set of all possible subsets of \mathcal{A} ;
2. For each set $\mathcal{C} \in \mathbb{C}$,	
3. L Comp	oute an optimal allocation $\pi_{\mathcal{C}}$ for $\langle \mathcal{C}, \operatorname{img}(\pi), \omega \rangle$ w.r.t. w;
4. For each agent $i \in \mathcal{A}$,	
5. For ea	$\operatorname{ach} \operatorname{set} \mathcal{C} \in \mathbb{C},$
6. Le	t $\Delta^{1}_{\mathcal{C},i}(\pi, \mathbf{w}) := \operatorname{val}(\pi_{\mathcal{C}}, (v_i, \mathbf{w}_{-i})); \qquad (=v_i(\pi_{\mathcal{C}}) + \sum_{j \in \mathcal{C} \setminus \{i\}} w_j(\pi_{\mathcal{C}}));$
7. L Le	et $\Delta^2_{\mathcal{C},i}(\pi, \mathbf{w}) := \operatorname{val}(\pi_{\mathcal{C}\setminus\{i\}}, \mathbf{w}); \qquad (=\sum_{j\in\mathcal{C}\setminus\{i\}} w_j(\pi_{\mathcal{C}\setminus\{i\}}));$
8. Let ξ_i	$(\pi, \mathbf{w}) := \sum_{\mathcal{C} \in \mathbb{C}} \frac{(\mathcal{A} - \mathcal{C})! (\mathcal{C} - 1)!}{ \mathcal{A} !} (\Delta^1_{\mathcal{C}, i}(\pi, \mathbf{w}) - \Delta^2_{\mathcal{C}, i}(\pi, \mathbf{w}));$
9. L Define	$e p_i^{\xi}(\pi, \mathbf{w}) := \xi_i(\pi, \mathbf{w}) - v_i(\pi);$



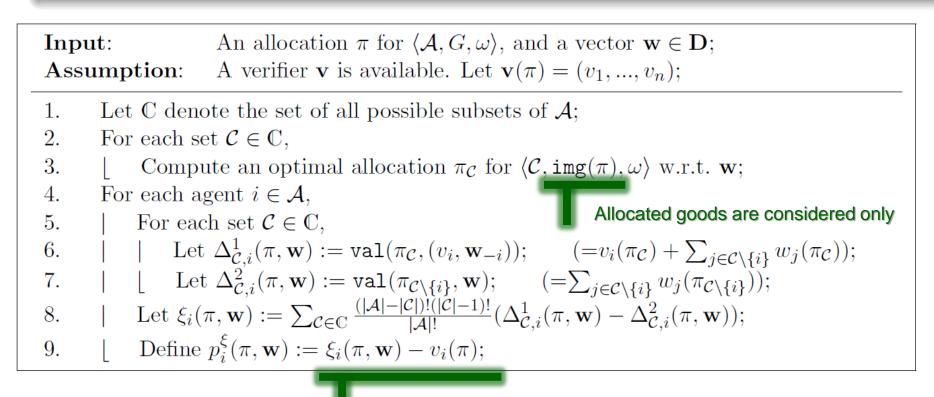




By the previous lemma, this is without loss of generality. In fact, allocated goods are the only ones that we verify.



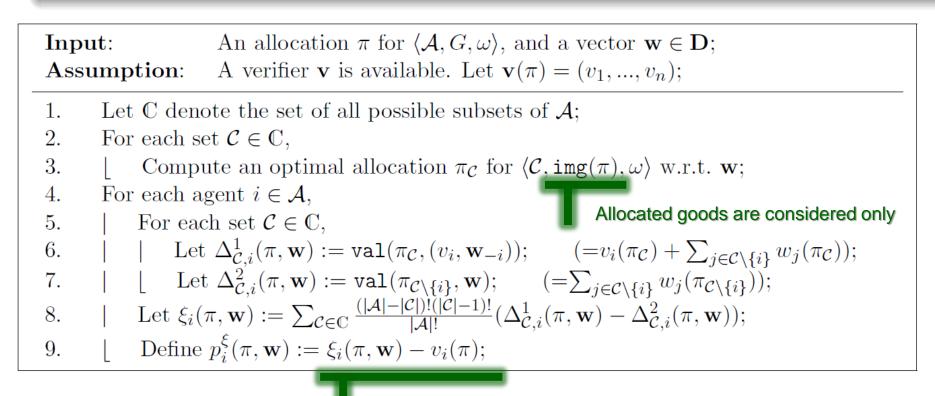
«Bonus and Compensation», by Nisan and Ronen (2001)



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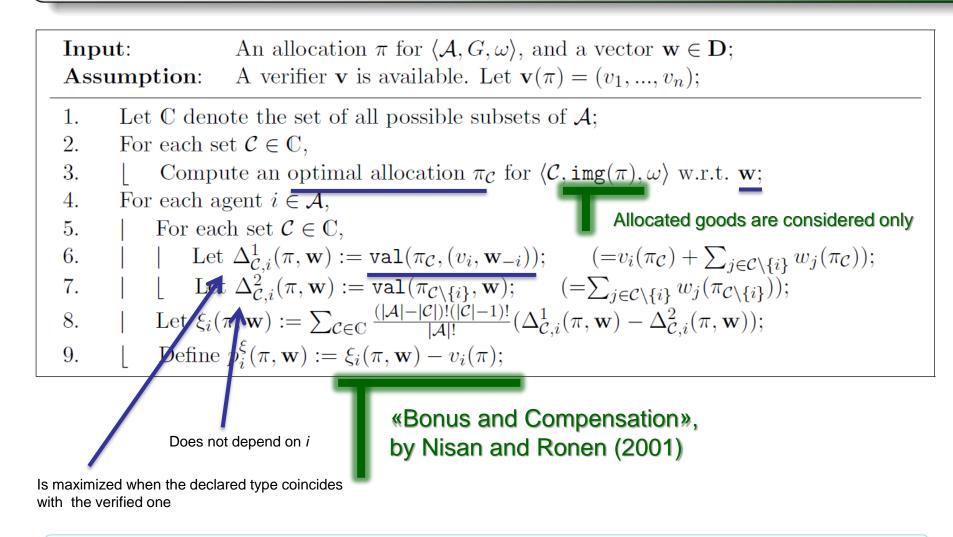


No punishments!

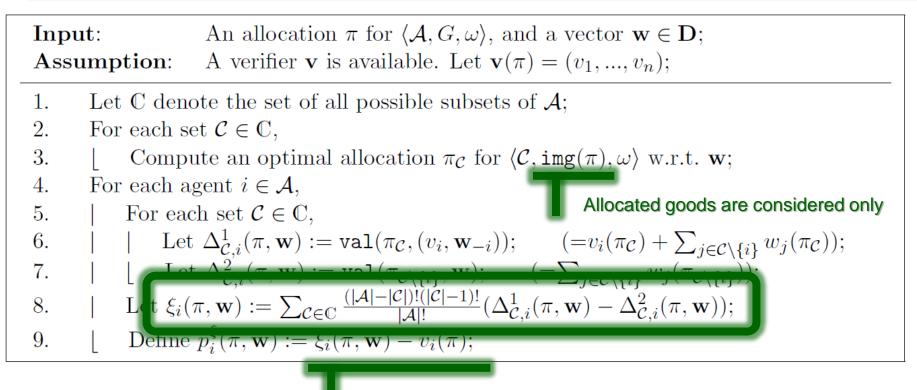


«Bonus and Compensation», by Nisan and Ronen (2001)

Truth-telling is a dominant strategy for each agent



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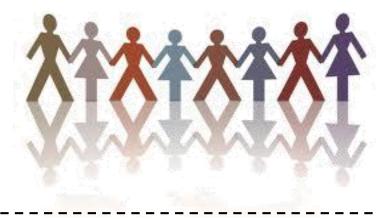
«Bonus and Compensation», by Nisan and Ronen (2001)

Truth-telling is a dominant strategy for each agent

Coalitional Games

- Players form coalitions
- Each coalition is associated with a worth
- A *total worth* has to be distributed

$$\mathcal{G} = \langle \mathbf{N}, \varphi \rangle, \ \varphi \colon \mathbf{2}^{\mathbf{N}} \mapsto \mathbb{R}$$



Solution Concepts characterize outcomes in terms of

- Fairness
- Stability

Coalitional Games: Shapley Value

$$\phi_i(\mathcal{G}) = \sum_{C \subseteq N} \frac{(|N| - |C|)!(|C| - 1)!}{|N|!} (\varphi(C) - \varphi(C \setminus \{i\}))$$

Solution Concepts characterize outcomes in terms of

- Fairness
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Relevant Properties of the Shapley Value

(I) $\sum_{i \in N} \phi_i(\mathcal{G}) = \varphi(N);$

(II) If φ is supermodular (resp., submodular), then $\sum_{i \in R} \phi_i(\mathcal{G}) \geq \varphi(R)$ (resp., $\sum_{i \in R} \phi_i(\mathcal{G}) \leq \varphi(R)$), for each coalition $R \subseteq N$.

(III) If $\mathcal{G}' = \langle N, \varphi' \rangle$ is a game such that $\varphi'(R) \ge \varphi(R)$, for each $R \subseteq l$ then $\phi_i(\mathcal{G}') \ge \phi_i(\mathcal{G})$, for each agent $i \in N$.

Core Allocation

 $\varphi(R \cup T) + \varphi(R \cap T) \ge \varphi(R) + \varphi(T) \text{ (resp., } \varphi(R \cup T) + \varphi(R \cap T) \le \varphi(R) + \varphi(T))$

$$\mathcal{G} = \langle \mathbf{N}, \varphi \rangle, \ \varphi \colon \mathbf{2}^{\mathbf{N}} \mapsto \mathbb{R}$$

• $\varphi(C)$ is the *contribution* of the coalition **w.r.t.**

$$\mathcal{G} = \langle N, \varphi \rangle, \ \varphi \colon 2^N \mapsto \mathbb{R}$$
• $\varphi(C)$ is the contribution of the coalition w.r.t.
$$\begin{cases} \text{selected products} \\ and \\ verified values \end{cases}$$

Best possible allocation, assuming that agents in C are the only ones in the game

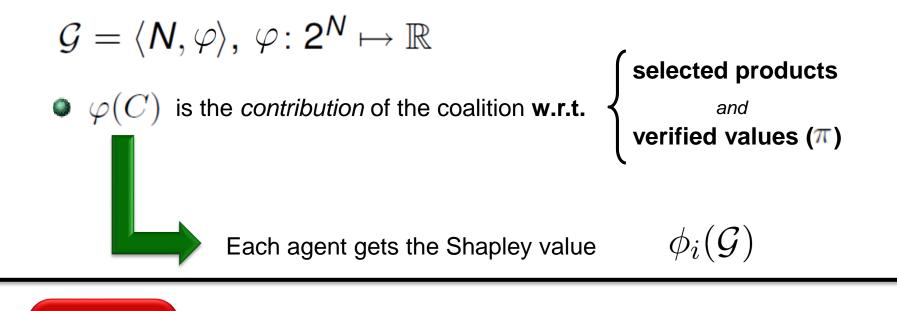
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selected products and verified values (π)

Each agent gets the Shapley value

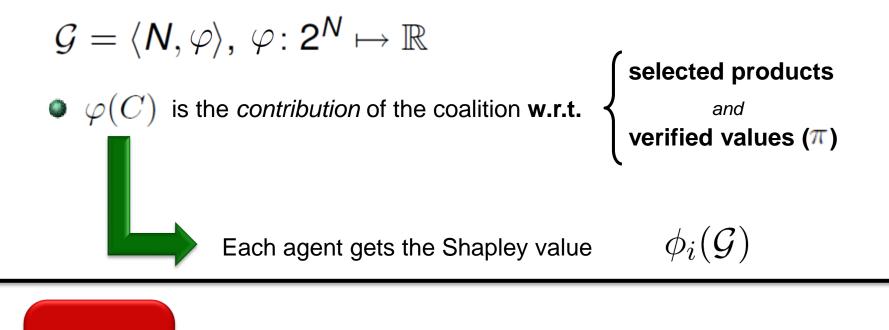
```
\phi_i(\mathcal{G})
```





The resulting mechanism is «fair» and «buget balanced»

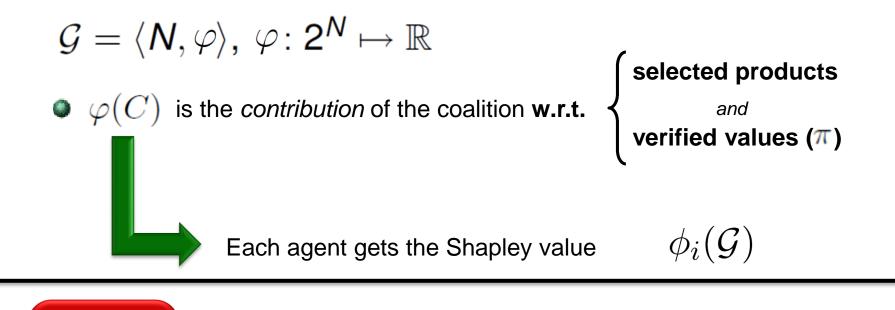
Properties



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 $\sum_{i \in N} \phi_i(\mathcal{G}) = \varphi(N)$

Properties



The resulting mechanism is «fair» and «buget balanced»

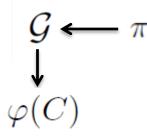
The game is supermodular; so the Shapley value is stable

Further Observations for Fairness

- Let π be an optimal allocation
- Let π' be an allocation

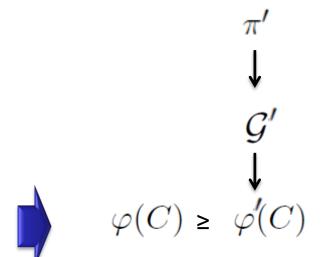
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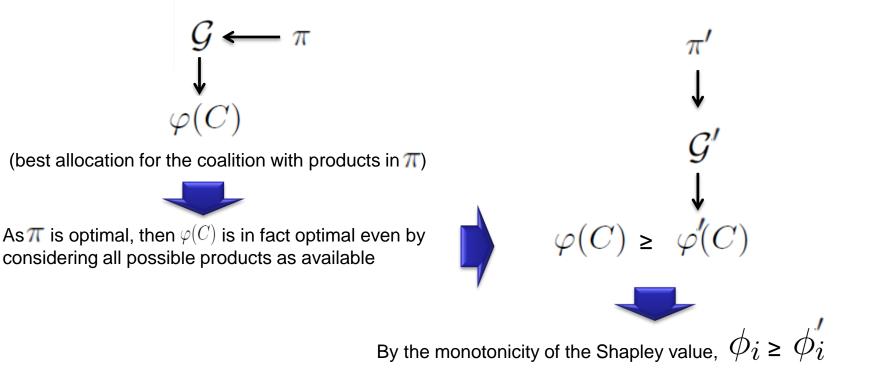
(best allocation for the coalition with products in π)

As π is optimal, then $\varphi(C)$ is in fact optimal even by considering all possible products as available



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Further Observations for Fairness

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 $\pi \ge \pi'$

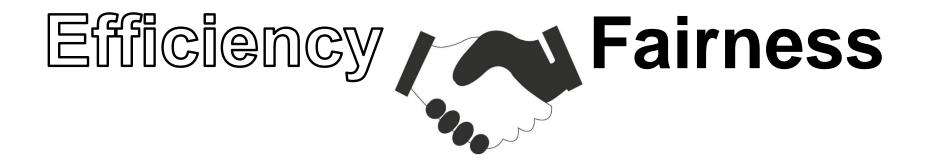
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Game Theory

Mechanism Design

Mechanisms with Verification

Mechanisms and Allocation Problems

Complexity Analysis

- For many classes of «compact games» (e.g., graph games), the Shapley-value can be efficiently calculated
- Here, the problem emerges to be #P-complete

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- #P is the class the class of all functions that can be computed by counting Turing machines in polynomial time.
- A counting Turing machine is a standard nondeterministic Turing machine with an auxiliary output device that prints in binary notation the number of accepting computations induced by the input.
- Prototypical problem: to count the number of truth variable assignments that satisfy a Boolean formula.

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Reduction from the problem of counting the number of perfect matchings in certain bipartite graphs [Valiant, 1979]

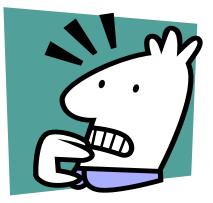
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- A counting Turing machine is a standard nondeterministic Turing machine with an auxiliary output device that prints in binary notation the number of accepting computations induced by the input.
- Prototypical problem: to count the number of truth variable assignments that satisfy a Boolean formula.

- #P-complete
- However...



Probabilistic Computation

- #P-complete
- However...



Fully Polynomial-Time Randomized Approximation Scheme

- Always Efficient and Budget Balanced
- All other properties in expectation (with high probability)



Coupling of the algorithm with a sampling strategy for the coalitions by [Liben-Nowell,Sharp, Wexler, Woods; 2012]

Probabilistic Computation

Input: Assumption:	An allocation π for $\langle \mathcal{A}, G, \omega \rangle$, and a vector $\mathbf{w} \in \mathbf{D}$; A verifier \mathbf{v} is available. Let $\mathbf{v}(\pi) = (v_1,, v_n)$;
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9. L Define	$= p_i^{\xi}(\pi, \mathbf{w}) := \xi_i(\pi, \mathbf{w}) - v_i(\pi);$

Use sampling, rather than exaustive search.



Coupling of the algorithm with a sampling strategy for the coalitions by [Liben-Nowell,Sharp, Wexler, Woods; 2012]

Back to Exact Computation: Islands of Tractability

Can we find classes of instances for «allocation games» over which the Shapley value can be efficiently computed?



Back to Exact Computation: Islands of Tractability

Can we find classes of instances for «allocation games» over which the Shapley value can be efficiently computed?

Restrictions [G., Lupia and Scarcello; 2015]

- Utility functions
 - Values taken from specific domains
 - For instance, use k values at most



#P-complete, even for k=2



Back to Exact Computation: Islands of Tractability

Can we find classes of instances for «allocation games» over which the Shapley value can be efficiently computed?



- Utility functions
 - Values taken from specific domains
 - For instance, use k values at most
- Structural restrictions...

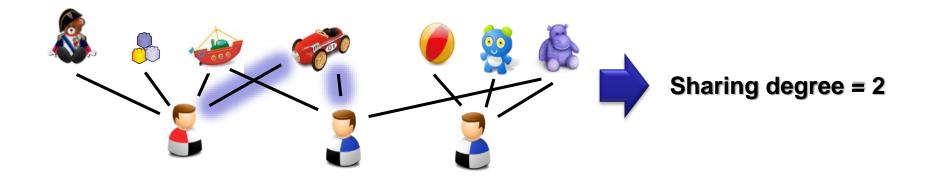






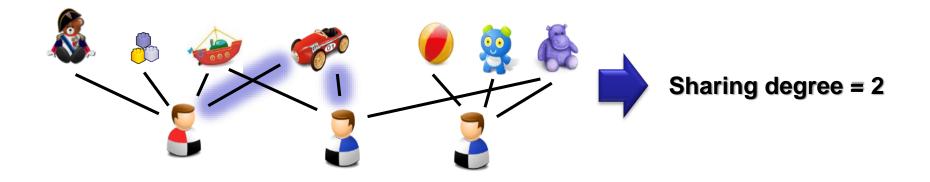
#P-complete, even for k=2

Bounded Sharing Degree



- Sharing degree
 - Maximum number of agents competing for the same good

Bounded Sharing Degree



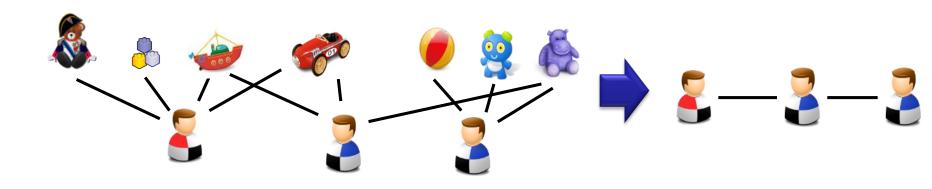
- Sharing degree
 - Maximum number of agents competing for the same good

The Shapley value can be computed in polynomial time whenever the sharing degree is 2 at most.



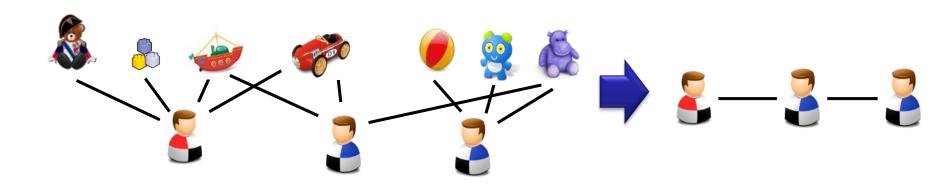
Bounded Interactions

Bounded Interactions



- Interaction graph
 - There is an edge between any pair of agents competing for the same good

Bounded Interactions



- Interaction graph
 - There is an edge between any pair of agents competing for the same good

The Shapley value can be computed in polynomial time whenever the interaction graph is a tree.

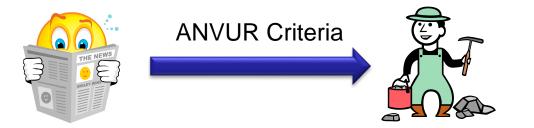
or, more generally, if it has bounded treewidth

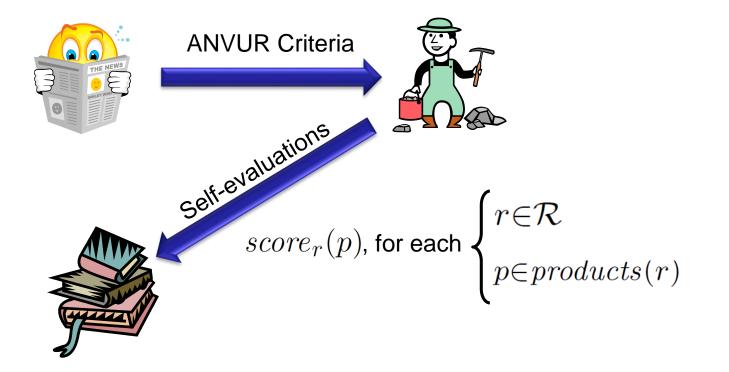


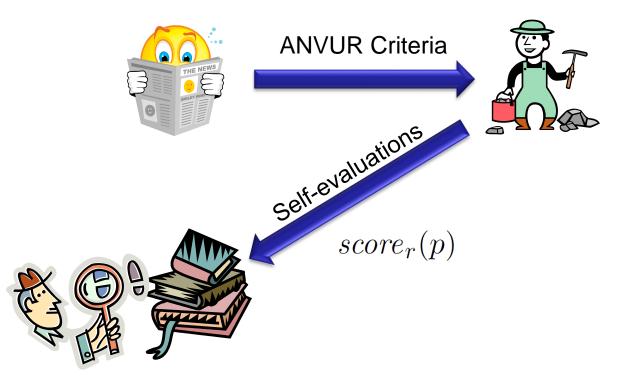
Application The Italian Research Assessment Program

Case study: Italian Research Assessment Program

- VQR: ANVUR should evaluate the quality of research of all Italian research structures
- Funds for the structures in the next years depend on the outcome of this evaluation
- Substructures will be also evaluated (departments)



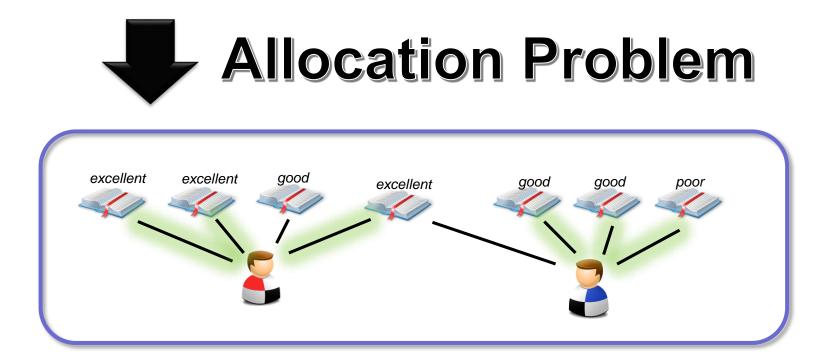




Structures are in charge of selecting the products to submit

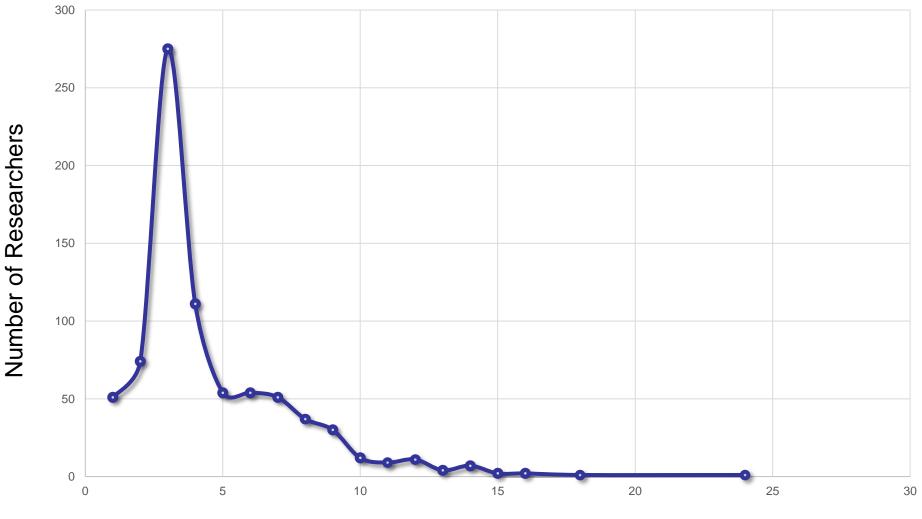
Constraints

- Every researcher has to submit 3 publications
- A publication cannot be allocated to two researchers



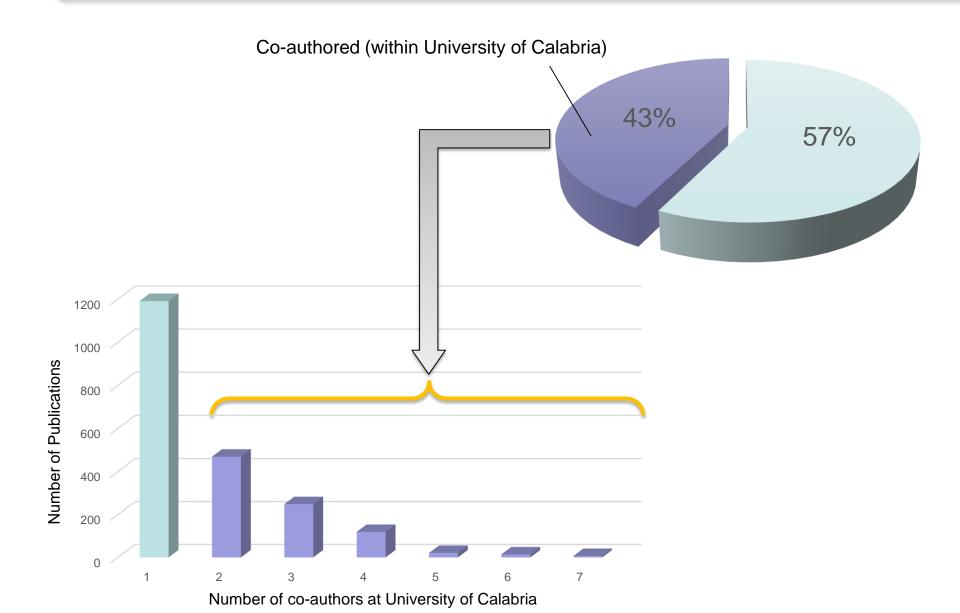
(based on declared values, i.e., not necessarily true!)

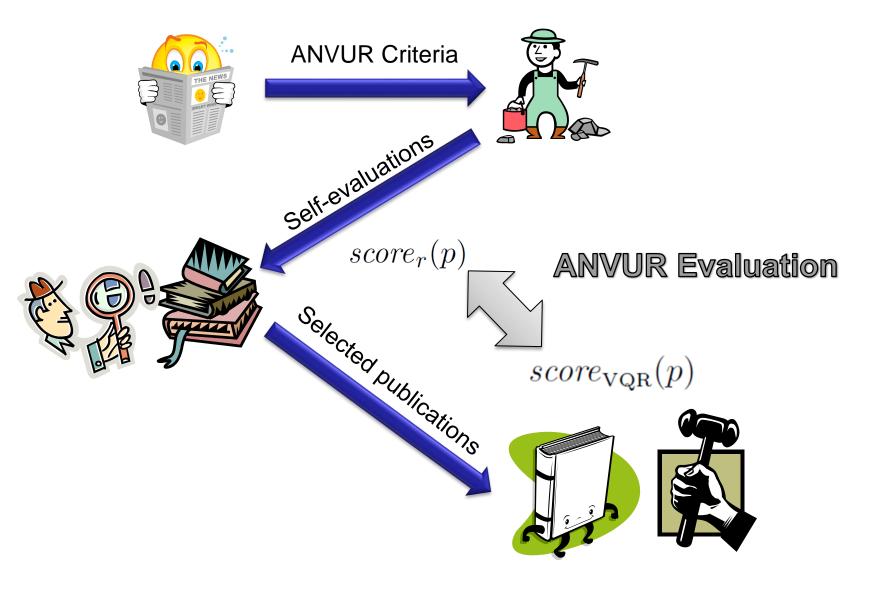
Co-Autorships at University of Calabria

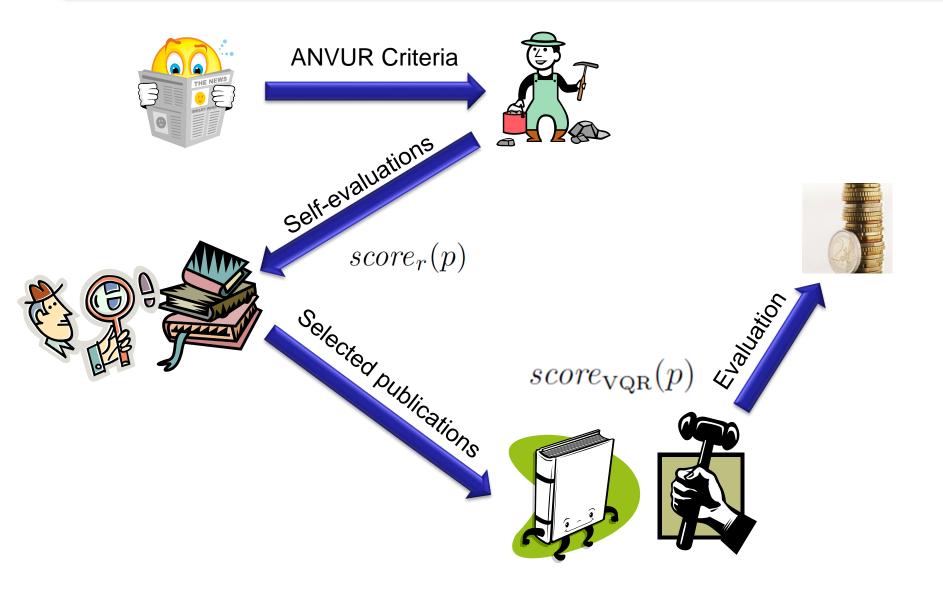


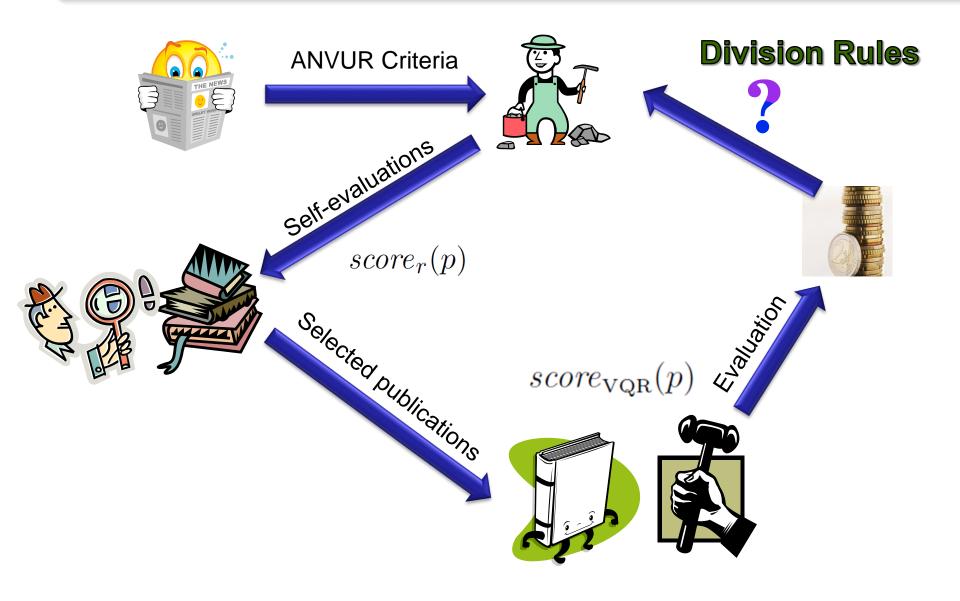
Number of publications

Co-Autorships at University of Calabria





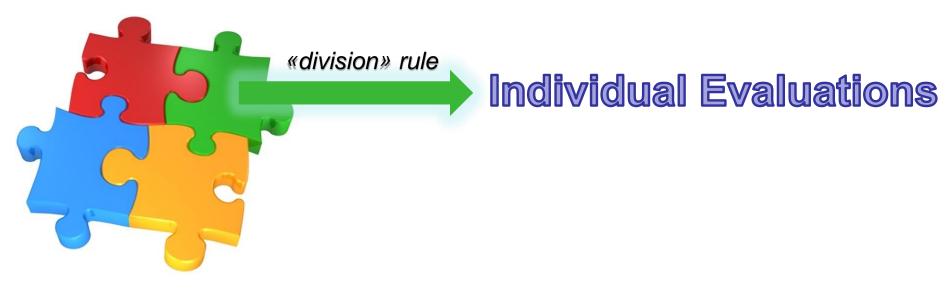




ssues

- Allocation Problem
- Valuations are declared
- The program is meant to evaluate the structures...
 - ...but outcomes are used to evaluate researchers, too

Global Evaluation



Desiderata for Division Rules

- (P1) "budget-balance": A division rule γ must completely distribute the VQR score of R over all its members, i.e., $\sum_{r \in \mathcal{R}} \gamma_r(\psi^*) = score_{VQR}(R)$.
- (P2) "fairness": A division rule γ must be indifferent w.r.t. the optimal allocation being selected, i.e., for each $r \in \mathcal{R}$, and for each pair of optimal allocations ψ^* and $\hat{\psi}^*$, $\gamma_r(\psi^*) = \gamma_r(\hat{\psi}^*)$.
- (P3) "implementability": A division rule γ must be indifferent w.r.t. the scores (possibly cheats) declared for unverified products, that is, for products not occurring in the selected allocation.
- (P4) "truthfulness": A division rule γ must provide no incentive in misreporting the score of the research products.
- (P5) "no punishment": A division rule γ must be such that, for each $r \in \mathcal{R}$ and each allocation ψ^* , the value $\gamma_r(\psi^*)$ is indifferent w.r.t. self-assessed scores, in particular, w.r.t. discrepancies possibly emerging between such scores and VQR ones.

•
$$\operatorname{proj}_r(\psi^*) = \sum_{p \in \psi^*(r)} \operatorname{score}_{\operatorname{VQR}}(p)$$

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• $\operatorname{owner}_r(\psi^*) = \operatorname{assign}$ to each author the sum of the "normalized" scores of the submitted products (s)he has co-authored, where by normalization we just mean here dividing the score of any product by the number of its authors

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•
$$\operatorname{all}_r(\psi^*) = \frac{\sum_{p \in products(r)} score_r(p)}{\sum_{r \in \mathcal{R}} \sum_{p \in products(r)} score_r(p)} \times \sum_{p \in \psi^*(r)} score_{\operatorname{VQR}}(p)$$

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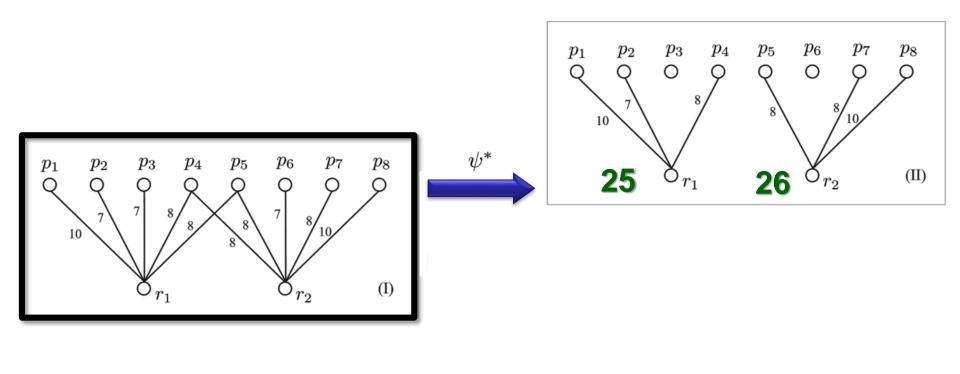
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Are they good division rules?

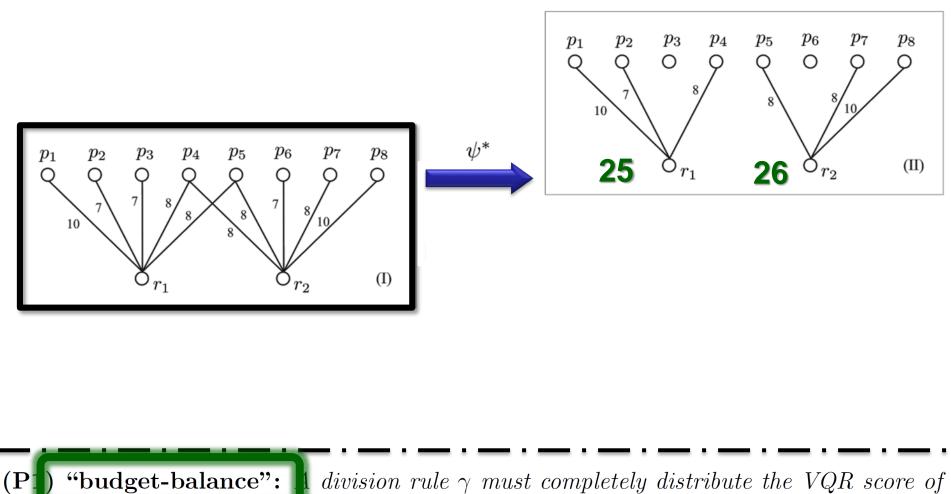
The last one is clearly not implementable, because it depends on publications without any evaluation by ANVUR. What about the others?

Division Rule: proj



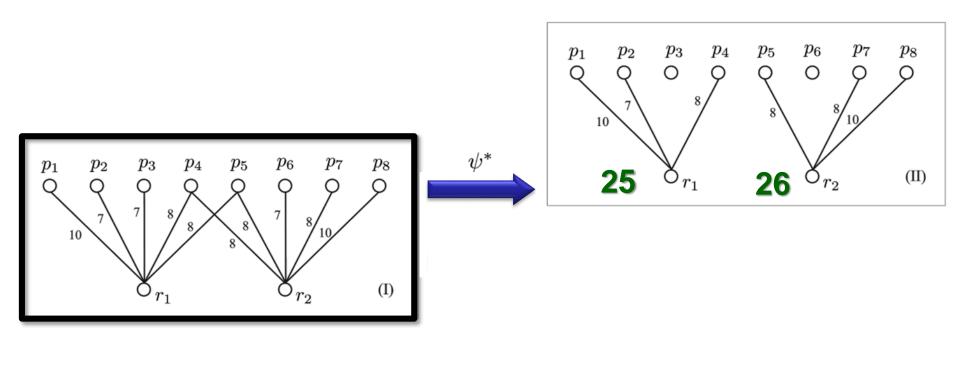
(P1) "budget-balance": A division rule γ must completely distribute the VQR score of R over all its members, i.e., $\sum_{r \in \mathcal{R}} \gamma_r(\psi^*) = score_{VQR}(R)$.

Division Rule: proj



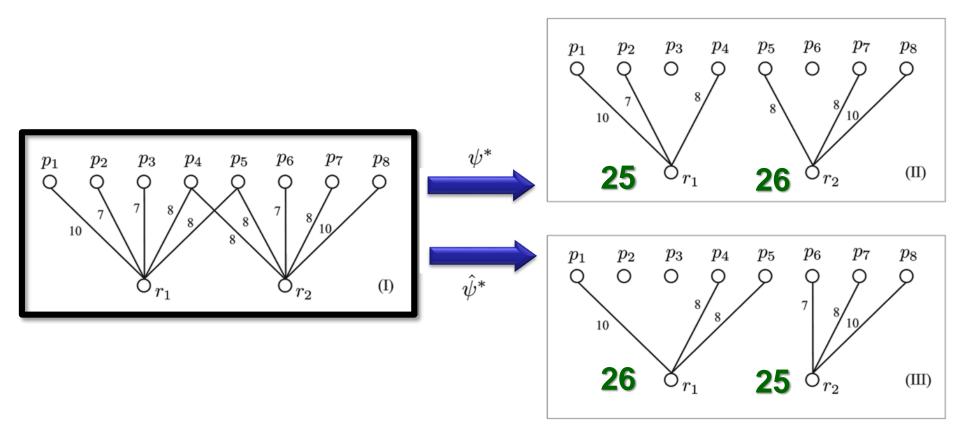
R over all us members, i.e., $\sum_{r \in \mathcal{R}} \gamma_r(\psi^*) = score_{VQR}(R)$.

Division Rule: proj



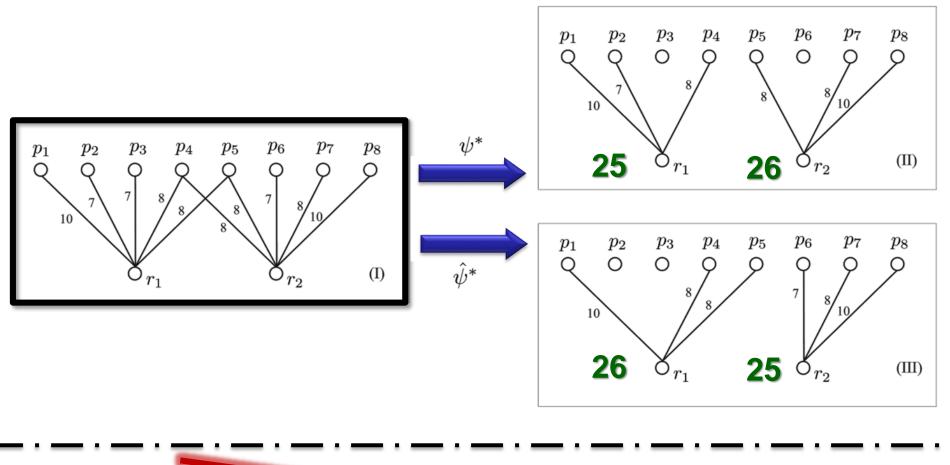
(P2) "fairness": A division rule γ must be indifferent w.r.t. the optimal allocation being selected, i.e., for each $r \in \mathcal{R}$, and for each pair of optimal allocations ψ^* and $\hat{\psi}^*$, $\gamma_r(\psi^*) = \gamma_r(\hat{\psi}^*)$.

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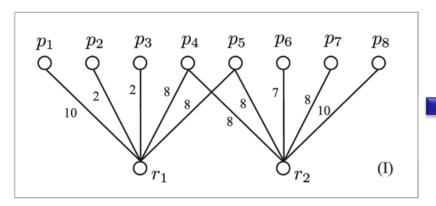
Back on the Desiderata...

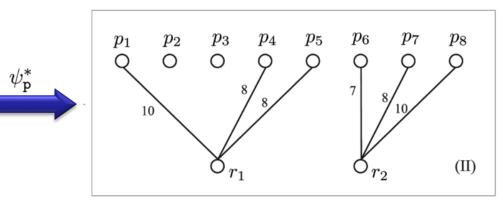
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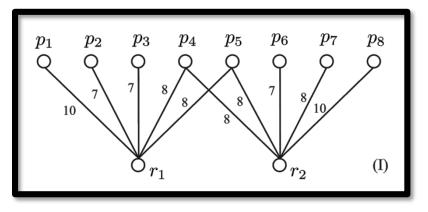
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- (P2) "fairness": A division rule γ must be indifferent w.r.t. the optimal allocation being selected, i.e., for each $r \in \mathcal{R}$, and for each pair of optimal allocations ψ^* and $\hat{\psi}^*$, $\gamma_r(\psi^*) = \gamma_r(\hat{\psi}^*)$.
- (P3) "implementability": A division rule γ must be indifferent w.r.t. the scores (possibly cheats) declared for unverified products, that is, for products not occurring in the selected allocation.
- (P4) "truthfulness": A division rule γ must provide no incentive in misreporting the score of the research products.
- (P5) "no punishment": A division rule γ must be such that, for each $r \in \mathcal{R}$ and each allocation ψ^* , the value $\gamma_r(\psi^*)$ is indifferent w.r.t. self-assessed scores, in particular, w.r.t. discrepancies possibly emerging between such scores and VQR ones.

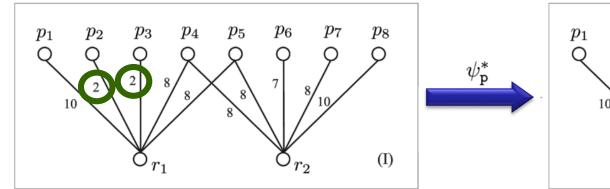
Strategic Manipulations: proj

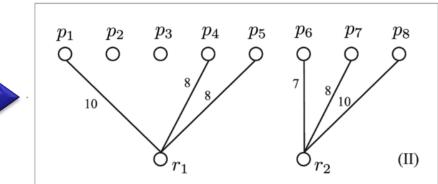


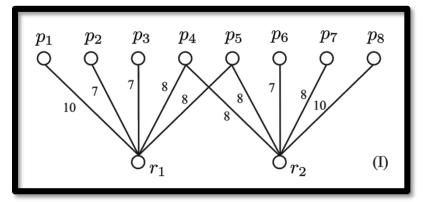




Strategic Manipulations: proj



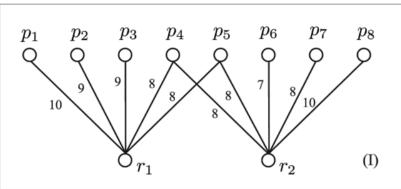


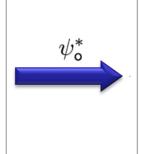


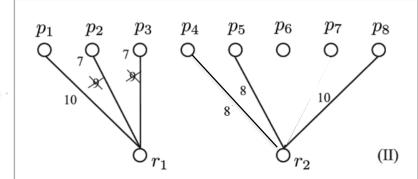
Under-estimation

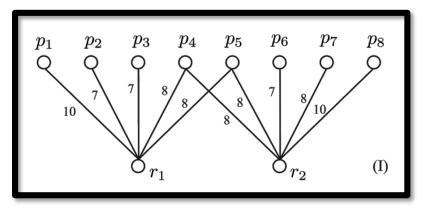


Strategic Manipulations: owner

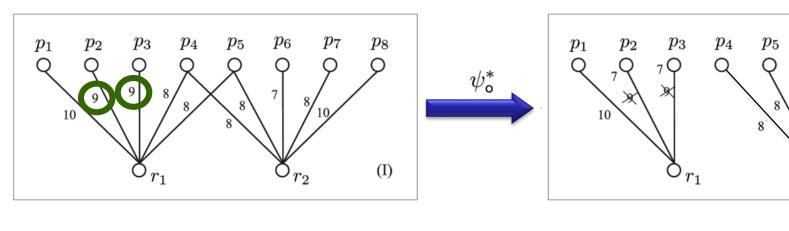


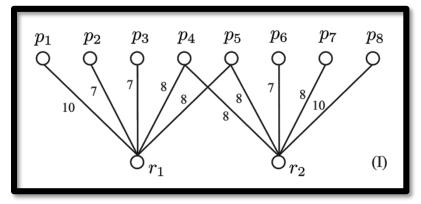






Strategic Manipulations: owner





Over-estimation

The optimal solution is missed!!!



 p_6

Ο

 p_7

Ο

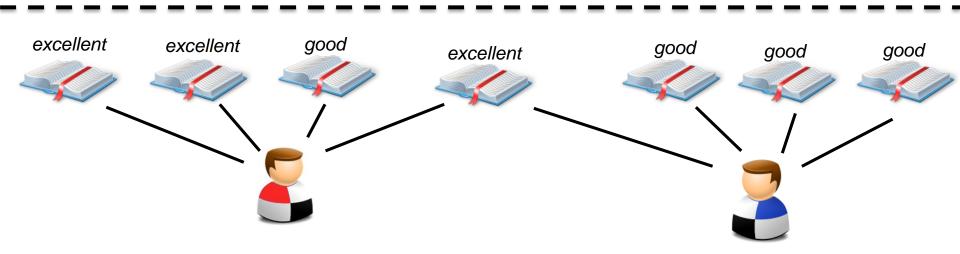
8/10

 p_8

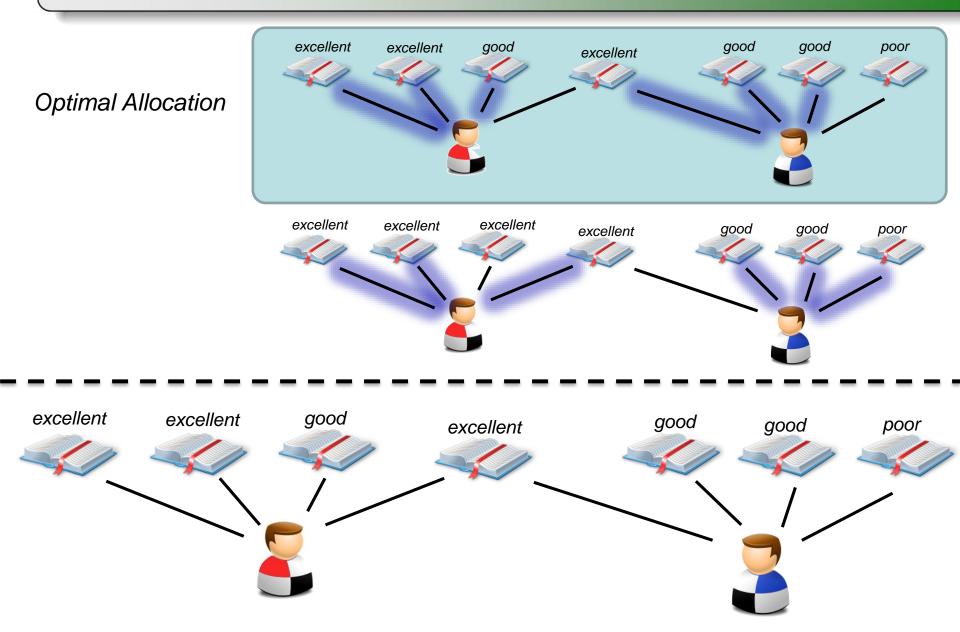
(II)



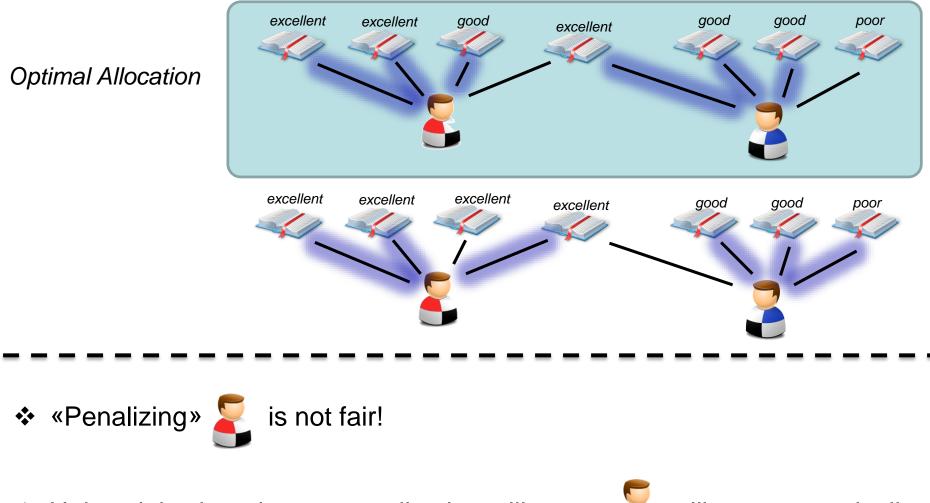
Efficiency VS Fairness



A Closer Look



A Closer Look

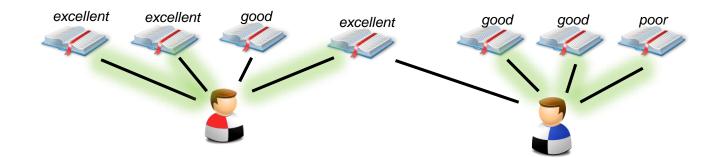


Unless it is clear that no penalization will occur,



The Story....

- ANVUR did not specify a division rule
- Reserchers considered projas «the rule»
- Researchers submitted (rated) only the minimum number of publications required (by default 3), thus implicitly under-estimating all their other products
- To avoid overlapping submissions, «agreements» have been made



Conflicts resolved «strategically», «hierarchically», …

The optimum has been missed! No fairness at all!

...and the reaction

ANVUR declared that VQR has not to be used to evaluate researchers, but only structures

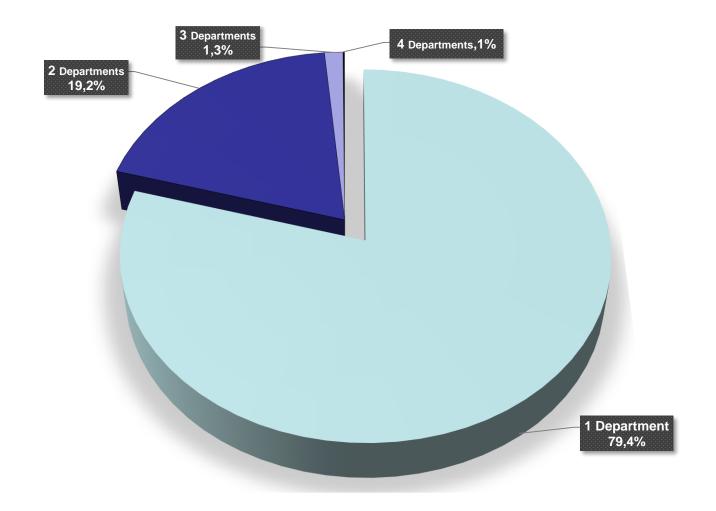




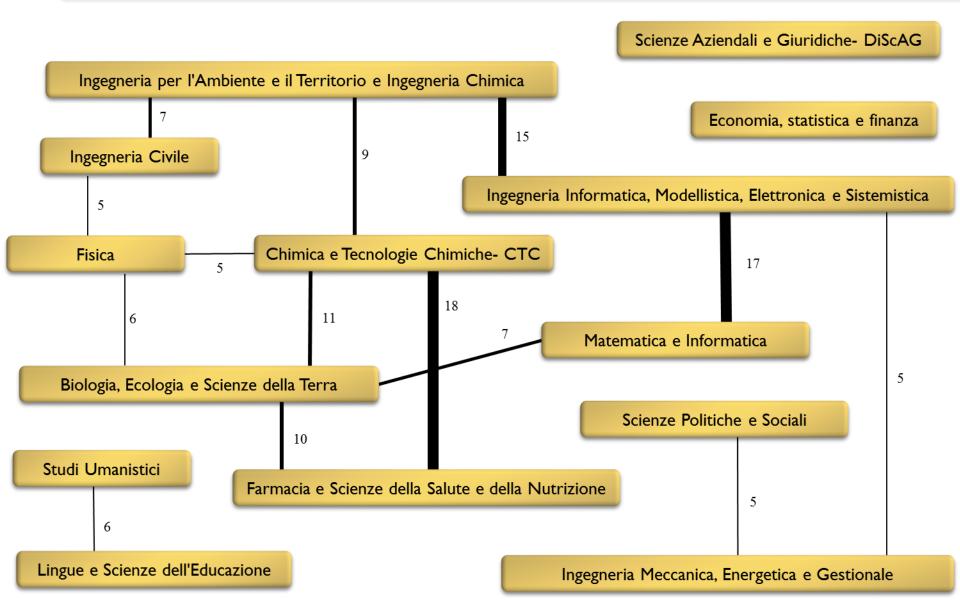
Waste of money... and even just false!



Distribution at University of Calabria



Distribution at University of Calabria



Our Contribution (G. and Scarcello)

- Define a mechanism satisying the desirable properties
 - In fact, it is essentially the only possible one
 - Mechanism design
 - Coalitional games (Shapley value)





Wow! Let's use it.



Good solution, but we just do not want to evaluate individuals...



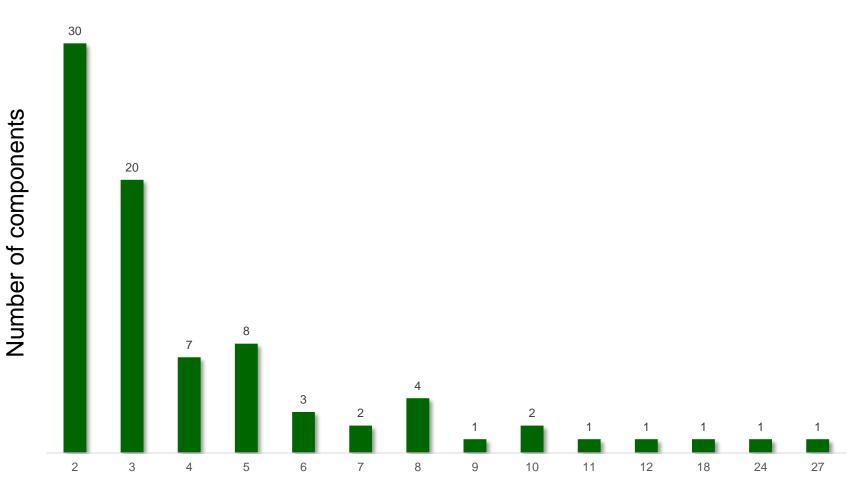
We will have a look at the paper...

Support for ANVUR

- Implementation strategies
 - Sampling
 - Structural properties

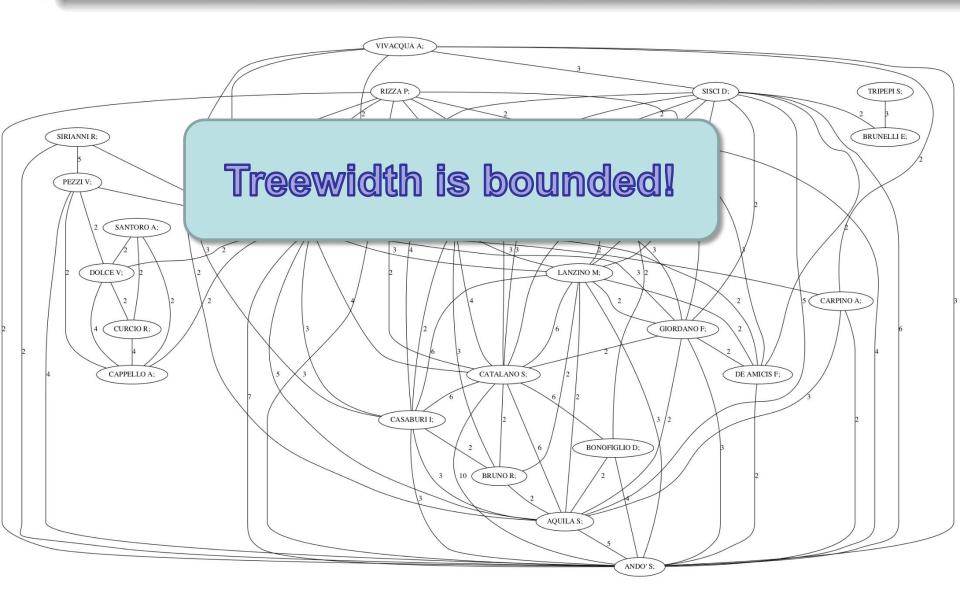


Components at University of Calabria



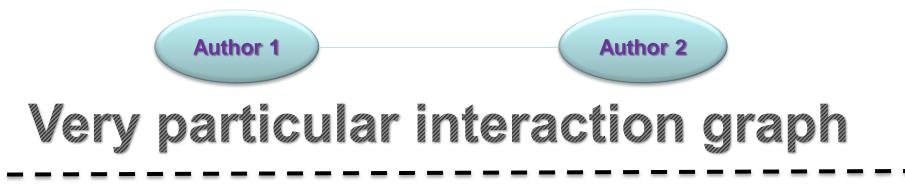
Elements in each component

An Example Component



Support for ANVUR

- Implementation strategies
 - Sampling
 - Structural properties



Side results

- Collaborations with ANVUR
- University of Calabria uses (parts of) our findings
- Responsible for the quality of research at University of Calabria
- Still trying to generalize at national level....





